



Program Year 2013 Action Plan

July 1, 2013 – June 30, 2014

Community Development Block Grant (CDBG)
HOME Investment Partnership Grant (HOME)
Emergency Solutions Grant (ESG)

May 15, 2013

Community Development & Planning Department

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Executive Summary

Executive Summary

1. Introduction

The Program Year 2013 Action Plan describes how the City of Arlington intends to use funds available under the Community Development Block Grant (CDBG), HOME Investment Partnerships (HOME), and Emergency Solutions Grant (ESG) programs to meet priority community needs. The Action Plan also serves as the application for these grant funds to the U.S. Department of Housing and Urban Development (HUD) for the program year which begins July 1, 2013 and ends June 30, 2014. The primary objectives of the Plan include provision of decent housing, creation of a suitable living environment, and expanded economic opportunities to citizens, primarily low- and moderate-income (LMI) individuals and households.

The Action Plan describes the use of funds for the fourth year of the 2010-2015 Consolidated Plan, including activities and budgets that address the needs and priorities established in the Consolidated Plan. Priorities include activities addressing affordable and decent housing, homelessness, special needs, and community development needs. The development and implementation of the plan is a coordinated effort with neighborhood groups, private sector contractors, developers, non-profit organizations, City departments, neighboring jurisdictions, and regional planning groups. The following table provides a summary of the 2010-2015 Consolidated Plan Objectives.

Five-Year Strategic Plan Summary

<i>Strategy</i>	<i>Anticipated Funding Sources</i>	<i>Service Delivery & Management</i>	<i>Anticipated Results/ Planned Outputs</i>	<i>Location</i>
Affordable Housing				
Homebuyer Assistance Increase successful homeownership by providing down-payment and closing cost assistance, homeownership counseling, and other related services.	HOME	Arlington Homebuyers Assistance Program Arlington Housing Finance Corp. Tarrant County Housing Partnership Non-profit partners	1 Year: 31 households 5 Year: 190 households	Citywide
Housing Rehabilitation Maintain and improve existing housing stock through rehabilitation, emergency repair, and architectural barrier removal.	HOME CDBG	Grants Management Arlington Housing Authority Non-profit partners	1 Year: 70 households 5 Year: 350 households	Citywide
			1 Year: 5 households 5 Year: 25 households	NRSA ¹
Tenant-Based Rental Assistance (TBRA) Temporary rental assistance, combined with	HOME	Arlington Housing Authority Non-profit partners	1 Year: 40 households 5 Year: 200 households	Citywide

¹ NRSA outputs are a subset of Citywide outputs.

Five-Year Strategic Plan Summary

Strategy	Anticipated Funding Sources	Service Delivery & Management	Anticipated Results/Planned Outputs	Location
case management provided by community partners, to increase affordable housing options for very low-income renters.				
Acquisition/Rehab/Resale or Acquisition/Demo/Construction Owner-Occupied Housing Acquire and rehabilitate substandard properties or demolish and construct new affordable housing.	HOME CDBG Other	Community Housing Development Organizations Non-profit partners	1 Year: 3 units 5 Year: 20 units	Citywide
			1 Year: 2 units 5 Year: 6 units	NRSA
Mixed-Use Residential Development	HOME CDBG Other	Grants Mgmt. Non-profit partners For-profit partners	5 Year: 1 project	Citywide
Policy Planning Study Obtain essential fair housing data for policy planning and activity management.	HOME CDBG	Grants Mgmt. United Way Arlington Non-profit partners For-profit partners	5 Year: 1 study	Citywide
Policy Planning Study Update housing needs assessment after 2010 Census data is released.	HOME CDBG Other	Grants Mgmt. United Way Arlington Non-profit partners	5 Year: 1 study	Citywide
Homebuyer Education/Foreclosure Prevention Education to prepare new homebuyers for successful homeownership.	HOME	Non-profit partners	1 Year: 10 seminars	Citywide
Homelessness				
Support Local Shelters Provide support for shelter operations and maintenance to ensure adequate bed capacity for homeless individuals and families in Arlington.	ESG SHP S+C	Grants Mgmt. Continuum of Care Non-profit partners	1 Year: Support shelter for 1,500 persons annually and 196 beds nightly; Participate in Tarrant Co. Continuum of Care; Offer technical assistance for seeking other funding sources	Citywide
Transitional & Permanent Housing Maintain current supply of housing units for homeless persons.	SHP S+C	Arlington Housing Authority Non-profit partners Continuum of Care	1 Year: 50 units	Citywide
Supportive Services Provide case management, childcare, transportation, and support services for	ESG CDBG SHP	Arlington Housing Authority Non-profit partners Continuum of Care	1 Year: Case management for 1,000 homeless persons	Citywide

Five-Year Strategic Plan Summary

Strategy	Anticipated Funding Sources	Service Delivery & Management	Anticipated Results/ Planned Outputs	Location
individuals and families who are homeless.	S+C			
Homeless Prevention Provide short-term rental and utility assistance for at-risk households.	CDBG ESG	Grants Mgmt. Arlington Housing Authority Non-profit partners	1 Year: 30 households 5 Year: 75 households	Citywide
Rapid Rehousing Provide immediate housing to individuals and families that are experiencing homelessness	ESG	Arlington Housing Authority Non-profit partners	1 Year: 20 5 Year: 35	Citywide
Special Needs				
Housing Rehabilitation for Elderly and Disabled² Maintain and improve existing housing stock for elderly residents. Provide architectural barrier removal for homeowners with disabilities.	CDBG HOME	Grants Mgmt. Arlington Housing Authority Non-profit partners	1 Year: 25 households 5 Year: 125 households	Citywide
Day Habilitation³ Provide social, recreational, and learning opportunities for disabled persons.	CDBG	Non-profit partners	1 Year: 50 persons	Citywide
Case Management for Elderly Meet the social service needs of the elderly by providing meal delivery, group meals, and case management.	CDBG ESG SHP S+C	Non-profit partners	1 Year: 184 persons	Citywide
Case Management for Persons w/ HIV/AIDS Meet the social service needs of those with HIV/AIDS or those at-risk of infection.	CDBG ESG SHP S+C	Non-profit partners	1 Year: 100 persons	Citywide
Case Management for Persons w/ Mental Health Problems Meet the social service needs of those with mental health problems (esp. substance abuse).	CDBG ESG SHP S+C	Non-profit partners	1 Year: 100 persons	Citywide
Transportation Access to work, medical appointments, and social services for elderly/disabled.	CDBG ESG City	City Departments Non-profit partners	1 Year: 500 persons	Citywide

² Outputs for housing rehab for people with special needs are also included in the overall housing rehab goals above.

³ Day habilitation, case management and transportation services are also included in the public services activity listed below.

Five-Year Strategic Plan Summary

Strategy	Anticipated Funding Sources	Service Delivery & Management	Anticipated Results/ Planned Outputs	Location
Community Development				
Public Services Meet the social service needs of the Arlington community with available funds. Priorities include: <i>Youth Services</i> <i>Childcare Services</i> <i>Financial Literacy</i> <i>Earned Income Tax Credit Outreach</i> <i>Adult Literacy/ESL</i> <i>Health Services</i> <i>Transportation⁴</i>	CDBG City	Grants Mgmt. City Departments United Way Arlington Non-profit partnerships	1 Year: 15,000 persons 5 Year: Utilize 15% of CDBG funds; 5 TA workshops 1 Year: 907 youth 1 Year: 24 children 5 Year: 400 persons 1 Year: 500 persons 1 Year: 1,000 persons 1 Year: 8,500 persons 1 Year: 4,000 persons	Citywide Citywide Citywide Citywide Citywide Citywide Citywide
Neighborhood Infrastructure Improvements Streets, sidewalks, water/sewer, and streetscape improvements.	CDBG City	Grants Mgmt. City Departments Community partners	5 Year: 5 projects	Citywide
			5 Year: 2 projects	NRSA
Public Facilities Improvements Renovation and/or construction of facilities serving LMI neighborhoods – i.e. neighborhood centers, youth centers and one-stop service centers.	CDBG	Grants Mgmt. City Departments Non-profit partners	5 Year: 3 projects	Citywide
Neighborhood Park Improvements Develop neighborhood parks in low- to moderate-income areas.	CDBG City	Grants Mgmt. Parks Department Community partners	5 year: 2 projects	Citywide
Economic Development Assistance Support development activities that create jobs for low- to moderate-income citizens.	CDBG Private	Grants Mgmt. For-profit partners Non-profit partners	5 Year: 20 jobs	Citywide
			5 Year: 10 jobs	NRSA
Business Façade Improvements Exterior rehabilitation projects that revitalize neighborhoods and create jobs.	CDBG Private	Grants Mgmt. Urban Design Center Private businesses Non-profit organizations	1 Year: 1 business 5 Year: 5 businesses	Citywide
			5 Year: 2 businesses	NRSA
Demolition and Clearance Removal of blighted and substandard structures.	CDBG	Grants Mgmt. City Departments	1 Year: 2 units 5 Year: 10 units	Citywide
			5 Year: 5 units	NRSA

⁴ Transportation services for low-income and homeless individuals to access work, social services, and health services.

Five-Year Strategic Plan Summary

Strategy	Anticipated Funding Sources	Service Delivery & Management	Anticipated Results/ Planned Outputs	Location
Code Enforcement Increased code enforcement to improve public safety and assist with a comprehensive neighborhood revitalization strategy.	CDBG City	Grants Mgmt. City Departments	1 Year: 1,000 households 5 Year: 5,000 households	NRSA
Policy Planning Study Obtain essential community needs data for policy planning.	CDBG	Grants Mgmt. City Departments United Way Arlington Other Partners	5 Year: 1 study	Citywide
Anti-Poverty Strategy⁵				
Childcare Childcare and childcare provider training for low-income families.	CDBG ESG	Non-profit partners	1 Year: 24children	Citywide
Credit Repair Services	Other	Non-profit partners	1 Year: 10 seminars	Citywide
Earned Income Tax Credit Outreach	CDBG Other	City Departments Non-profit partners United Way Arlington United Way Tarrant County	1 year: 2,000 households	Citywide
Financial Literacy Financial stability education for low-income families.	CDBG Other	Grants Mgmt. Non-profit partners United Way Arlington	5 Year: 400 households; Participate in UWA Financial Stability Partnership	Citywide
Lead-Based Paint Hazard Reduction				
Lead-Based Paint Training Utilize materials to inform program participants, landlords, and contractors about lead risks.	CDBG HOME	Grants Mgmt. Arlington Housing Authority Other Training Providers	5 Year: 5 seminars	Citywide
Lead Testing Housing rehab program will test homes built before 1978 according to lead safe housing rules.	CDBG HOME	Grants Mgmt. Arlington Housing Authority	1 Year: 15 households	Citywide
Planning				
United Way – Arlington Human services coordination and community needs assessments.	CDBG UWA	Grants Mgmt. United Way Arlington	1 Year: 1 report 5 Year: 5 reports	Citywide

2010-2015 Consolidated Plan Objectives Summary

⁵ The anti-poverty strategies for childcare and financial literacy are included in the public services activity listed above.

2. Summary of the objectives and outcomes identified in the Plan Needs Assessment

Projects and activities are focused in two target areas: The Central Arlington Neighborhood Revitalization Strategy Area (NRSA) and the East Arlington Area. A map of these target areas is on Page 8. Other activities will be provided city-wide to serve citizens that are predominantly low- to moderate-income. Planned activities are designed to produce measurable impacts at the neighborhood level and include homeownership opportunities, owner-occupied housing rehabilitation, new owner-occupied housing, homelessness prevention, neighborhood infrastructure improvements, NRSA code enforcement, and access to job training and educational services.

Action Plan goals, budget details, and project information are summarized included on following pages, labeled "PY2013 Specific Action Plan Objectives" (Page 9) and "PY2013 Action Plan Budget Summary" (Page 7). This Action Plan also reports on the availability of state, local, and private funds being leveraged by federal grant funds in following sections.

The budget and projects included in this Action Plan are based on anticipated entitlement funds from HUD and are subject to change upon receipt of actual allocations. The funds budgeted in the PY2013 Action Plan for CDBG, HOME, and ESG, including reprogrammed funds and anticipated program income, are summarized in the table below.

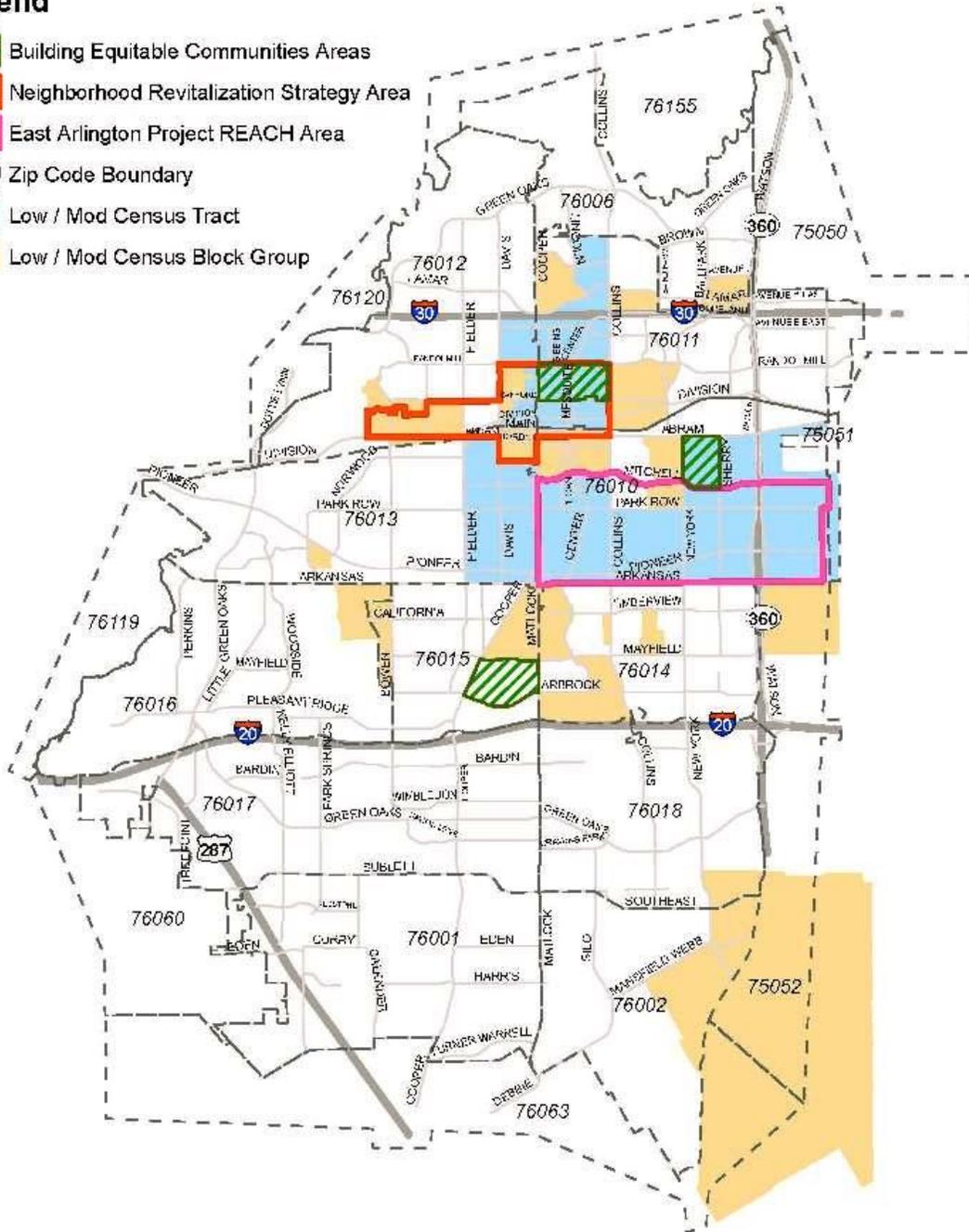
Source	CDBG	HOME	ESG	Total
2013 Allocation	\$2,959,380	\$897,250	\$210,149	\$4,066,779
Reprogrammed Funds		\$596,728		\$596,728
Program Income	\$15,000			\$15,000
Total	\$2,974,380	\$1,493,978	\$210,149	\$4,678,507

Table 1 - Program Year 2013 Budget Summary

LOW / MOD TARGET AREAS

Legend

-  Building Equitable Communities Areas
-  Neighborhood Revitalization Strategy Area
-  East Arlington Project REACH Area
-  Zip Code Boundary
-  Low / Mod Census Tract
-  Low / Mod Census Block Group



DISCLAIMER: This map has been prepared by the City of Arlington using various official and unofficial sources. Although every effort was made to ensure the accuracy of the data, the user assumes all responsibility for any errors.

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Low-Mod Target Area Map

Program Year 2013 Action Plan Goals Summary

<i>Strategy Area</i>		<i>Strategy</i>	<i>Citywide Output</i>	<i>Target Area Output¹</i>
Affordable Housing	1	Homebuyers' Assistance	31 households	5 households
	2	Housing Rehabilitation	70 households	5 households
	3	Tenant-Based Rental Assistance	40 households	
	4	CHDO Acquisition/Demo/Reconstruction or Acquisition/Rehab/Resale	4 units	4 units
	5	Homebuyer Education/Foreclosure Prevention	10 seminars	
Homelessness	6	Homeless Shelter Care	1,500 persons	
	7	Case Management and Support Services	1,000 persons	
	8	Transitional and Permanent Housing	70 persons	
	9	Homelessness Prevention	20 households	
	10	Rapid Rehousing	8 households	
	10	Support State ESG and SHP applications	1 application	
Special Needs	11	Housing Rehabilitation for Elderly and Disabled	25 households	
	12	Meals and Case Management for Elderly	145 persons	
	13	Transportation for Elderly and Disabled	485 persons	
	14	Day Habilitation for Disabled	50 persons	
	15	Case Management – HIV/AIDS	100 persons	
	16	Case Management – Substance Abuse	105 persons	
Community Development	17	Youth Services (Public Services)	1,397 persons	
	18	Transportation (Public Services) ²	485 persons	
	19	Victim Services	70 persons	
	20	Adult Literacy/ESL (Public Services)	1,125 persons	
	21	Foster Child Advocacy Services	30 persons	
	22	Code Enforcement	1,000 households	1,000 households
	23	Neighborhood Infrastructure Projects	1 project	
	24	Health Services (Public Services)	7,550 persons	
	25	Childcare	24 persons	
Anti-Poverty	26	Credit Repair Services	10 seminars	
Lead-Based Paint	27	Lead-Based Paint Hazard Education	1 seminar	
	28	Lead Testing to Reduce Hazards	15 households	
Planning	29	United Way - Arlington	1 report	
	30	Arlington Fair Housing Study	1 study	

¹ Target Area Outputs are a subset of Citywide Outputs.

² Services providing access to jobs, training, and health and social services for low-income and homeless individuals.

PY2013 Action Plan Goals Summary

3. Evaluation of past performance

The City of Arlington has successfully utilized CDBG, HOME and ESG funds to meet community needs and anticipates that annual goals will be met or exceeded based on past performance. Accomplishment highlights from the most recent complete program year include:

- Public services provided for over 15,500 citizens;
- Transportation services for over 600 low-income persons seeking access to employment and educational opportunities;
- Homeless services for over 3,500 individuals;
- Four new affordable housing units were completed and sold to eligible homebuyers;
- Down payment and closing costs assistance provided to 37 low-income, first-time homebuyers;
- Housing rehabilitation for 84 low- to moderate-income home-owners, including 9 in the NRSA.
- Temporary rental assistance was provided to 104 households;
- Over 4,000 free tax returns were prepared by partner organizations for low-income, working Arlington residents resulting in total tax refunds of \$2,785,376.

Overall, the City met or exceeded 30 of 34 program goals and made significant progress toward meeting the remaining objectives in PY2011. Outcomes through the third quarter of Program Year 2012 (PY2012) demonstrate a continued high level of performance. Activities that are behind schedule include Homebuyer's Assistance, CHDO acquisition/reconstruction, homelessness prevention, and emergency shelter services. Emergency shelter services were lower than anticipated due to a combination of longer clients stays in the shelters, and state and local resources available to divert families from the emergency shelters. The City has also decreased some goals to match the decrease in funding anticipated for the upcoming program year.

4. Summary of citizen participation process and consultation process

Citizens, organizations, and elected officials were integrally involved in the development of the 2010-2015 Consolidated Plan which established the five-year objectives guiding the strategies proposed in this Action Plan. Community forums, neighborhood meetings, and community surveys were utilized to solicit public participation in the development of the Consolidated Plan and Action Plan. Additional community input has been sought for the development of this Action Plan.

A notice informing the public of the Action Plan public participation process was published in the Star-Telegram on March 3, 2013. The notice announced a 30-day public comment period from March 11 through April 10. Two public hearings were conducted during this time period: 1) the Arlington Human Services Center on March 12 at 6:00 p.m., and 2) City Hall (3rd floor) on March 21 at 6:00 p.m. Both hearings were scheduled in the evening to allow for greater citizen participation.

The proposed Action Plan was available for review and comment by citizens, public organizations, and other interested parties during the public comment period and prior to City Council approval. The Action Plan Summary was available through the City website, the City Secretary's Office, and at public libraries. A copy of the plan was also available to citizens and organizations upon request.

5. Summary of public comments

A total of 7 individuals signed the attendance roster at the March 12, 2013 public hearing, representing NSEAM, Arlington Urban Ministries, Senior Citizen Services, Development Corporation of Tarrant County, and Advocates for Special People. Several organizations expressed appreciation for funding, and spoke about the continued need for services, citing the benefits received by the citizens of Arlington as a result of the ongoing grant support. One organization also expressed concern for funding that continues to decrease as the need for service increases. Additionally, an organization that was not recommended for funding commented that their service of providing medical care to seniors filled a gap in current funding recommendations and should be considered in the future for CDBG funding.

At the March 21, 2013 public hearing, one person attended. This participant represented Arlington Urban Ministries, an organization recommended for ESG prevention funding. The representative expressed continued appreciation for the funding recommendation.

Four written comments were received during the public comment period:

- Tarrant County Homeless Coalition announced a new fee structure for the upcoming program year. Total cost for HMIS administration will be approximately \$1,150 for the year. This is \$4,544 below the allocation in the current draft budget, and will allow the City to allocate these funds to an alternative ESG activity.
- United Way - Arlington (UWA) submitted a statement requesting that the City find a way to restore CDBG administrative funding to UWA to the prior year level.
- Tarrant County Housing Corporation (TCHP) thanked the City for its support and funding; but requested that the City choose the highest ranked and most effective proposal for the total CHDO amount of HOME funds available to maximize the limited resources.
- Development Corporation of Tarrant County (DCTC) thanked the City for its support and funding. DCTC also expressed appreciation for the relationship it maintains with the City to bring affordable and energy efficient housing to the Central Arlington NRSA target area.

6. Summary of comments or views not accepted and the reasons for not accepting them

A comment received from a representative of NSEAM to consider funding their senior chronic disease services in PY2013 was considered but not accepted. The City will meet with representatives of the organization to discuss the score received by the GRC, and alternative funding options to support current operations.

A comment received by a representative of Tarrant County Housing Partnership (TCHP) indicated that splitting CHDO funding between two organizations increased administrative costs and reduced effectiveness and impact of each project. The comment requested that the City consider only funding the best proposal to maximize the impact of the program. This comment was considered; however, since both CHDO proposals have merit and will benefit a variety of client groups in need of affordable housing in Arlington, both proposals are funded in this Action Plan.

Lead & Responsible Agencies

1. Agency/entity responsible for preparing/administering the Consolidated Plan

The lead agency for overseeing the development of the Consolidated Plan is the City of Arlington Grants Management Division of the Community Development & Planning Department. This division is responsible for administering programs covered by the 2010-2015 Consolidated Plan, including CDBG, HOME, and ESG programs in the PY2013 Action Plan. Various activities that support the Consolidated Plan are administered in cooperation with other City departments and/or through contracts with primarily non-profit organizations.

Consolidated Plan Public Contact Information

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Consultation

1. Introduction

The development of the Consolidated Plan included input from over 100 community leaders from public, private, and nonprofit organizations, representing the following stakeholder groups:

- Community-based Organizations
- Economic Development and Business Organizations
- Educational Institutions
- Multi-cultural Organizations
- Faith-based Groups
- Health and Human Services Providers
- Neighborhood Groups
- Youth Services and Recreation Providers
- Organizations that focus on the Arts, Culture, and Historic Preservation

Stakeholder groups identified assets, opportunities and needs in each of their respective areas. A smaller group of representatives formed an advisory board to help City staff identify strategies, goals, and objectives. Input from many different stakeholders ensures consistency with City Council and federal grant objectives in addition to addressing overall community needs.

Summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies

United Way Arlington continues under contract with the City of Arlington to promote cooperation and coordination among social service providers in Arlington, educational institutions, representatives of local government, citizen volunteers, and local businesses. City staff will continue to participate in the United Way Arlington Steering Committee. Other groups that enhance coordination efforts include the Tarrant County Homeless Coalition, Arlington Community Health Council, Arlington Child Care Council, Our Community Our Kids, Compassion Resource Network, Tarrant County Mental Health Connection, Tarrant County Youth Collaboration, Regional Transportation Council, and North Texas Housing Coalition.

Other efforts to enhance coordination between housing providers and service agencies include the Arlington Social Service Providers Network, the Arlington Housing Finance Corporation, the Central Arlington Neighborhood Revitalization Strategy Area Steering Committee, and town hall and neighborhood meetings, such as the Town North Neighbors, East Arlington Renewal, and New York Avenue Corridor advisory group.

Describe coordination with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

City staff will continue to collaborate with entities throughout Tarrant County to address the needs of homeless individuals. The City will continue to coordinate with the Tarrant County Homeless Coalition, Tarrant County Community Development, and the City of Fort Worth on the allocation of ESG funds, county-wide homeless service strategies, program adjustments, data collection, and performance standards. Collaborative efforts to date have included development of program planning, data analysis for federal reporting, and training and technical assistance to sub-recipient organizations. The City of Arlington participates on the Tarrant County HMIS Advisory group to assist with policy development for the operation and administration of HMIS. City staff will also continue to participate in the Fort Worth Advisory Commission on Ending Homelessness and will submit an Arlington nominee to the new Continuum of Care Board of Directors.

Describe consultation with the Continuum(s) of Care that serves the State in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

The Tarrant County Homeless Coalition collaborated with the Texas Homeless Network and other state partners to apply best practices and consistent strategies for homeless services programs and funding, common performance measures, and data collection through HMIS in Tarrant County. Tarrant County providers also regularly meet to determine the best approach for collaborative processes, including joint applications to the state for ESG funds.

2. Agencies, groups, organizations and others who participated in the process and consultations

Agency/Group/Organization	Agency/Group/Organization Type	What section of the Plan was addressed by Consultation?
Tarrant County Homeless Coalition	Services-homeless Regional organization	Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth

Agency/Group/Organization	Agency/Group/Organization Type	What section of the Plan was addressed by Consultation?
ARLINGTON HOUSING AUTHORITY	PHA	Housing Need Assessment Public Housing Needs Homeless Needs - Families with children
United Way Arlington	Planning organization	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs Anti-poverty Strategy
Arlington Independent School District	Services-Education	Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Anti-poverty Strategy

Table 2 – Agencies, groups, organizations who participated

How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination

TCHC is consulted on a regular basis through monthly member meetings, committee meetings, and jurisdiction coordination meetings and events. Anticipated outcomes include a well-coordinated system for serving individuals and families experiencing homelessness and shared knowledge across providers and funders for improved referrals and services.

The Arlington Housing Authority is consulted on a regular basis since they are part of the City's Community Development and Planning Department. Anticipated outcomes include coordinated services to low-income, homeless, and other special needs households. United Way Arlington is consulted through monthly Steering Committee meetings and City participation in special workgroups and committee meetings such as the Arlington Financial Stability Partnership. Anticipated outcomes include improved services for Arlington residents as a result of coordinated community planning, joint grant applications, and performance tracking.

AISD is consulted through participation in the United Way Arlington Steering Committee, the Social Service Providers Network, and through projects such as the new Learning Center at 600 New York.

Anticipated outcomes include reductions in dropout rates and enhanced opportunities for Arlington residents to obtain a GED and/or High School Diploma.

Additional discussion of the consultation process and the results are available in the 2010-2015 Consolidated Plan, which was approved by HUD May 2010.

Identify any Agency Types not consulted and provide rationale for not consulting

Agencies of all types were consulted as a part of the consolidated planning process; The City of Arlington is not aware of any agency type that was not consulted in the making of the 2010-2015 Consolidated Plan.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Tarrant County Homeless Coalition	The Tarrant County Continuum of Care works with organizations throughout the county to coordinate a comprehensive framework for stably housing homeless individuals and families, including the chronically homeless and those at risk for homelessness. The City works within this framework to prevent homelessness in Tarrant County, and to rapidly re-house those who have experienced homelessness. The CoC and the City also make efforts to provide comprehensive care for homeless persons including medical and mental health care, job training, and other essential services. The Lead Agency of the Tarrant County Continuum of Care is also the administrator of the CoC HMIS system, Social Solutions ETO.

Table 3 – Other local / regional / federal planning efforts

See Appendix B of the City's Consolidated Plan, which includes a summary of the plans that were considered in the development of the 2010-2015 Consolidated Plan.

Participation

1. Summary of citizen participation process/Efforts made to broaden citizen participation

Summarize citizen participation process and how it impacted goal-setting

Citizens, organizations, and elected officials were integrally involved in the development of the 2010-2015 Consolidated Plan which established the five-year objectives guiding the strategies proposed in this Action Plan. Community forums, neighborhood meetings, and community surveys were utilized to solicit public participation in the development of the Consolidated Plan and Action Plan.

A notice informing the public of the Action Plan was published in the newspaper on March 3, 2013. The notice announced a 30-day public comment period from March 11 through April 10. Two public hearings were conducted during that time period: 1) the Arlington Human Services Building on March 12 at 6 p.m., and 2) City Hall on March 21 at 6 p.m. Both hearings were scheduled in the evening to allow for greater citizen participation.

The proposed Action Plan was made available for review and comment by citizens, public organizations, and other interested parties prior to City Council approval. The Action Plan Summary was available through the City website, the City Secretary's Office, and at public libraries. The Executive Summary described the contents and purpose of the Action Plan and listed locations where a copy of the Action Plan could be reviewed or obtained. A copy of the plan was also available to citizens and organizations upon request.

Review of public comments ensures that all perspectives are considered by the City Council when finalizing funding decisions that will impact the citizens of Arlington. Public comments are presented to and reviewed by the City Council prior to plan approval.

Citizen Participation Outreach

Mode of Outreach	Target of Outreach	Summary of response/ attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
Public Meeting	Non-targeted/ broad community	7	4	One comment was not accepted from the March 12 Public Hearing. The comment requested reconsideration of funding for NSEAM.	

				The City does not plan to fund new CDBG Public Service programs in 2013 due to federal budget cuts and low scoring of the proposal.	
Public Meeting	Non-targeted/ broad community	1	The attendee was from Arlington Urban Ministries, a new ESG subrecipient. The organization is eager to begin providing ESG prevention services to individuals who are at risk of homelessness.	0	
Newspaper Ad	Non-English Speaking - Specify other language: Spanish Non-targeted/ broad community	Two written comments were received in response to the newspaper announcement of the PY13 Annual Action Plan. One was from Tarrant County Housing Partnership, and another was from the United Way - Arlington.	2	One comment was received and not accepted. A representative from Tarrant County Housing Partnership requesting that all CHDO funds be allocated to a single, highest scoring applicant to maximize CHDO funds available by reducing administrative costs. The City will continue to propose and support a budget for PY2013 that includes two CHDO organizations that both support	

				affordable housing in low-income target areas.	
Internet Outreach	Non-English Speaking - Specify other language: Spanish Non-targeted/broad community	A total of 7 individuals representing five community organizations attended public hearings that were announced on the City's website.	4	See above.	http://www.arlingtontx.gov/planning/grants/

Table 4 – Citizen Participation Outreach

Expected Resources

Expected Resources

Resources are available from a variety of sources to enhance community development and housing efforts in the City of Arlington. In addition to the resources listed below, CDBG public service and ESG sub-recipient organizations leverage a combination of federal, state, United Way, foundation, and individual contributions to successfully execute their programs.

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 4				Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$	
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	2,959,380	15,000	0	2,974,380	Activities will be leveraged with funding secured by non-profit partners to supplement CDBG public service activities. Arlington general funds will leverage infrastructure projects.
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	897,250	0	596,728	1,493,978	Matching funds for HOME projects will be secured by CHDO organizations, and housing assistance is leveraged with additional state and federal housing funding, such as SHP, HHSP, and Housing Choice Voucher programs.

ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	210,149	0	0	210,149	ESG funds are matched 100% with volunteer hours, in-kind donations, and grant funding from other sources.
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Table 1 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

Federal funds in addition to CDBG, HOME, and ESG include the Housing Choice Voucher Program, which will receive an estimated \$26,469,504 from HUD for the current fiscal year for the City of Arlington. Over 3,500 families are being served each year through this program. The Tarrant Area Continuum of Care has received \$10,730,834 in new funds from HUD for the FY2012 Supportive Housing, Shelter Plus Care, and other homeless programs. The City of Arlington participates in and benefits from the Tarrant Area Continuum of Care planning and program coordination efforts. Local shelters and homeless service providers bring additional federal, state, county, and local resources which are dedicated to addressing homeless needs identified in this plan. Emergency Solutions Grant and State of Texas Homeless Housing and Services Program funds will help families in need of homeless prevention resources in Program Year 2013. The Community Development and Planning Department of the City of Arlington received a Brownfields grant in the amount of \$400,000 from the Environmental Protection Agency to conduct community-wide assessments for petroleum and hazardous substances. The City anticipates leveraging approximately \$9 million in private funds from public service subrecipients to meet the priority needs of low-income individuals in Arlington. In FY2013, the Arlington Tomorrow Foundation will provide nearly \$1.5 million in local grants for Arlington programs and projects. Matching requirements in the HOME and ESG programs will be met with in-kind donations, volunteer time, case management, and other

eligible match activities. Total match for the two programs is anticipated to be approximately \$561,240

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

At this time, there is no publically owned land or property located within the City of Arlington that is identified to be used to address the needs identified in the Annual Action Plan.

Discussion

The ESG 100% Match requirement will be met through donations, volunteers, and other in-kind gifts to ESG subrecipients. The amount of match from each subrecipient can be seen in the table below:

<i>Source of Funds</i>	<i>ESG Funds</i>	<i>Anticipated ESG Match</i>
City of Arlington Administration	\$15,761	
Arlington Life Shelter	\$56,632	\$61,224
Arlington Housing Authority – Rapid Rehousing	\$15,592	\$16,856
Arlington Urban Ministries	\$33,215	\$35,908
SafeHaven of Tarrant County	\$87,799	\$94,918
Tarrant County Housing Coalition – HMIS	\$1,150	\$1,243
TOTAL	\$210,149	\$210,149

The HOME match requirement of 25% is met by HOME subrecipients and CHDO organizations through state and local activities that are available to address other identified housing needs:

<i>Source of Funds</i>	<i>HOME Funds</i>	<i>Anticipated HOME Match</i>
Arlington Homebuyers Assistance Program	\$ 324,021	\$ 64,500
Arlington Housing Authority – TBRA	\$ 300,000	\$ 106,036
Development Corporation of Tarrant County	\$ 225,171	\$ 75,293
Tarrant County Housing Partnership	\$ 225,171	\$ 75,293
Housing Rehabilitation	\$ 300,000	
Project Support – Grants Management	\$ 30,000	
Homeless Housing and Services Program		\$ 30,000
TOTAL	\$ 1,404,363	\$ 351,091

Annual Goals and Objectives

Annual Goals and Objectives

Goals Summary Information

Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
Housing Rehabilitation	2013	2014	Affordable Housing	City-wide Revised Central Arlington NRSA	Housing Rehabilitation	CDBG: \$900,000 HOME: \$300,000	Homeowner Housing Rehabilitated: 70 households
NRSA Code Enforcement	2013	2014	Non-Housing Community Development	Revised Central Arlington NRSA	Code Enforcement	CDBG: \$119,778	Housing Code Enforcement/Foreclosed Property Care: 1,000 households
Homebuyer's Assistance	2013	2014	Affordable Housing	City-wide Revised Central Arlington NRSA	Down Payment Assistance	HOME: \$323,911	Direct Financial Assistance to Homebuyers: 31 households
Tenant-Based Rental Assistance (TBRA)	2013	2014	Affordable Housing	City-wide	Tenant-Based Rental Assistance	HOME: \$300,000	Tenant-based rental assistance/Rapid Rehousing: 40 households
Infrastructure (Pedestrian and Street)	2013	2014	Non-Housing Community Development	East Arlington	Infrastructure Improvements	CDBG: \$815,819	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 6,000 Persons
Youth Services	2013	2014	Non-Housing Community Development	City-wide	Youth Services	CDBG: \$102,437	Public service activities other than Low/Moderate Income Housing Benefit: 907 persons
Adult Literacy & ESL	2013	2014	Non-Housing Community Development	City-wide Revised Central Arlington NRSA	Education	CDBG: \$90,549	Public service activities other than Low/Moderate Income Housing Benefit: 1,000 persons

Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
Day Habilitation for Persons with Disabilities	2013	2014	Non-Homeless Special Needs	City-wide	Education	CDBG: \$31,510	Public service activities other than Low/Moderate Income Housing Benefit: 50 persons
Emergency Shelter	2013	2014	Homeless	City-wide	Homeless Essential Services/Emergency Shelter	ESG: \$103,306	Homeless Person Overnight Shelter: 1,500 persons
Homeless Prevention	2013	2014	Homeless	City-wide	Homeless Prevention	ESG: \$33,215	Homelessness Prevention: 30 households
Transportation Services	2013	2014	Non-Housing Community Development Homeless	City-wide	Transportation Services	CDBG: \$100,010	Public service activities other than Low/Moderate Income Housing Benefit: 500 persons
Transitional and Permanent Housing	2013	2014	Homeless	City-wide	Transitional Housing	CDBG: \$24,164	Public service activities other than Low/Moderate Income Housing Benefit: 50 households
Health Services	2013	2014	Non-Housing Community Development	City-wide	Health Services	CDBG: \$66,865	Public service activities other than Low/Moderate Income Housing Benefit: 8,500 persons
Abused and Neglected Children Services	2013	2014	Non-Housing Community Development	CITY-WIDE	Youth Services	CDBG: \$20,470	Public service activities other than Low/Moderate Income Housing Benefit: 75 persons
Case Management for Persons with HIV/AIDS	2013	2014	Non-Homeless Special Needs	City-wide	Education	CDBG: \$12,083	Public service activities other than Low/Moderate Income Housing Benefit: 100 persons
Acquisition/ Rehabilitation/ New Construction (CHDO)	2013	2015	Affordable Housing	Revised Central Arlington NRSA East Arlington	Neighborhood Revitalization	HOME: \$450,342	Homeowner Housing Added: 4 housing units

Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
Meal/Case Management for the Elderly and Disabled	2013	2014	Non-Homeless Special Needs	City-wide	Senior Services	CDBG: \$31,362	Public service activities other than Low/Moderate Income Housing Benefit: 184 persons
Case Management for Persons with Substance Abuse	2013	2014	Non-Homeless Special Needs	City-wide	Health Services	CDBG: \$16,084	Public service activities other than Low/Moderate Income Housing Benefit: 100 persons
Rapid Rehousing	2013	2014	Homeless	City-wide	Rapid Rehousing	ESG: \$56,717	Tenant-based rental assistance/Rapid Rehousing: 20 households
Child Care	2013	2014	Non-Housing Community Development	City-wide	Childcare Services	CDBG: \$34,458	Public service activities other than Low/Moderate Income Housing Benefit: 24 persons
Human Services Planning	2013	2014	Other	City-wide	Policy Planning Study	CDBG: \$46,122	Other: 1

Table 2 – Goals Summary

Estimate the number of extremely low-income, low-income, and moderate-income families to whom the jurisdiction will provide affordable housing as defined by HOME 91.215(b)

The City plans to foster and maintain affordable housing for 145 Arlington residents by funding activities for homebuyer's assistance, homebuyer education/foreclosure prevention, housing rehabilitation, acquisition/rehabilitation/reconstruction of single family housing, and tenant-based rental assistance.

One Year Goals for the Number of Households Supported Through				
Type of Assistance	Extremely Low-income	Low-income	Moderate-income	Total Households
Rental Assistance	25	15	0	40
The Production of New Units	0	2	2	4
Rehab of Existing Units	25	37	8	70
Acquisition of Existing Units (AHAP)	0	5	26	31
Total	50	59	36	145

Projects

Project Summary

Project Summary Information

Project Name	Target Area	Goals Supported	Needs Addressed	Funding
CDBG Grant Administration	CITY-WIDE	NRSA Code Enforcement Adult Literacy & ESL Transportation Services Infrastructure (Pedestrian and Street) Housing Rehabilitation Youth Services Abused and Neglected Children Services Meals/Case Management for the Elderly and Disabled Emergency Shelter Homelessness Prevention Rapid Rehousing Case Management -- Transitional/Permanent Housing Health Services Case Management for Persons with Substance Abuse Day Habilitation for Persons with Disabilities Case Management for Persons with HIV/AIDS Child Care Policy Planning Studies	Neighborhood Revitalization Education Transportation Services Infrastructure Improvements Housing Rehabilitation-- Owner Occupied Youth Services Senior Services City Facility Improvements Transitional Housing Health Services Code Enforcement Childcare Services Economic Development Day Habilitation for Persons with Disabilities Human Services Planning Policy Planning Study	CDBG: \$548,754
HOME Grant Administration	CITY-WIDE	Acquisition/Rehabilitation/New Construction (CHDO) Housing Rehabilitation Tenant-Based Rental Assistance (TBRA)	Neighborhood Revitalization Housing Rehabilitation-- Owner Occupied Tenant-Based Rental Assistance	HOME: \$89,725

Project Name	Target Area	Goals Supported	Needs Addressed	Funding
		Homebuyer's Assistance	Down Payment Assistance	
United Way Arlington	CITY-WIDE	Policy Planning Studies	Human Services Planning	CDBG: \$46,122
Homelessness Activities	CITY-WIDE	Emergency Shelter Homelessness Prevention Rapid Rehousing	Shelter Operations Homeless Essential Services Homeless Prevention Rapid Rehousing	ESG: \$210,149
Housing Rehabilitation	CITY-WIDE	Housing Rehabilitation	Housing Rehabilitation-- Owner Occupied	CDBG: \$900,000 HOME: \$300,000
Code Enforcement	REVISED CENTRAL ARLINGTON NRSA	NRSA Code Enforcement	Code Enforcement	CDBG: \$119,778
Homebuyer's Assistance	CITY-WIDE	Homebuyer's Assistance	Down Payment Assistance	HOME: \$323,911
Tenant-Based Rental Assistance	CITY-WIDE	Tenant-Based Rental Assistance (TBRA)	Tenant-Based Rental Assistance	HOME: \$300,000
Neighborhood Infrastructure--East Arlington Streets, Phase II	EAST ARLINGTON	Infrastructure (Pedestrian and Street)	Infrastructure Improvements	CDBG: \$815,819
Build a Dream Scholarship Program - COA Parks and Recreation	CITY-WIDE	Youth Services	Youth Services	CDBG: \$29,495
Arlington Reads Literacy Program - Arlington Public	CITY-WIDE	Adult Literacy & ESL	Education	CDBG:

Project Name	Target Area	Goals Supported	Needs Addressed	Funding
Library				\$20,549
Advocates for Special People - Special Connexion	CITY-WIDE	Day Habilitation for Persons with Disabilities	Day Habilitation for Persons with Disabilities	CDBG: \$31,510
AIDS Outreach Center - Counseling and HIV Testing	CITY-WIDE	Case Management for Persons with HIV/AIDS	Health Services	CDBG: \$12,083
Big Brothers Big Sisters	CITY-WIDE	Youth Services	Youth Services	CDBG: \$19,629
Boys and Girls Club	CITY-WIDE	Youth Services	Youth Services	CDBG: \$22,369
CASA of Tarrant County	CITY-WIDE	Abused and Neglected Children Services	Youth Services	CDBG: \$20,470
Catholic Charities - Ride2Work Transportation Program	CITY-WIDE	Transportation Services	Transportation Services	CDBG: \$47,704
Community Enrichment Center - Transitional Housing Program	CITY-WIDE	Case Management -- Transitional/Permanent Housing	Transitional Housing	CDBG: \$24,164
Dental Health Arlington - Dental Clinic	CITY-WIDE	Health Services	Health Services	CDBG: \$31,378
Development Corporation of Tarrant County - New Owner-Occupied Housing	REVISED CENTRAL ARLINGTON NRSA EAST ARLINGTON	Acquisition/Rehabilitation/New Construction (CHDO)	Neighborhood Revitalization	HOME: \$225,171
Girls Incorporated	CITY-WIDE	Youth Services	Youth Services	CDBG: \$13,006

Project Name	Target Area	Goals Supported	Needs Addressed	Funding
H.O.P.E. Tutoring	CITY-WIDE	Youth Services	Youth Services	CDBG: \$17,938
Meals on Wheels Inc. of Tarrant County - Home Delivered Meals	CITY-WIDE	Meals/Case Management for the Elderly and Disabled	Senior Services	CDBG: \$18,425
Mission Metroplex - Transportation	CITY-WIDE	Transportation Services	Transportation Services	CDBG: \$39,369
Recovery Resource Council	CITY-WIDE	Health Services Case Management for Persons with Substance Abuse	Health Services	CDBG: \$16,084
Senior Citizen Services - Congregate Meal Program	CITY-WIDE	Meals/Case Management for the Elderly and Disabled	Senior Services	CDBG: \$12,937
Senior Citizen Services - Central Arlington Center	CITY-WIDE	Meals/Case Management for the Elderly and Disabled	Senior Services	CDBG: \$12,937
Tarrant County Housing Corporation - New Owner-Occupied Housing	REVISED CENTRAL ARLINGTON NRSA EAST ARLINGTON	Acquisition/Rehabilitation/New Construction (CHDO)	Neighborhood Revitalization	HOME: \$225,171
The Women's Center - Counseling for Victims of Violent Crime	CITY-WIDE	Health Services	Health Services	CDBG: \$19,043
YWCA - Arlington Child Development Center	CITY-WIDE	Child Care	Childcare Services	CDBG: \$34,458
Water From The Rock - Success Connection to Self-	REVISED CENTRAL ARLINGTON	Adult Literacy & ESL	Education	CDBG: \$70,000

Project Name	Target Area	Goals Supported	Needs Addressed	Funding
Sufficiency	NRSA			
Unprogrammed Funds	CITY-WIDE	Infrastructure (Pedestrian and Street) Housing Rehabilitation Homebuyer's Assistance	Neighborhood Revitalization Infrastructure Improvements Housing Rehabilitation-- Owner Occupied City Facility Improvements Down Payment Assistance Economic Development	CDBG: \$30,000 HOME: \$30,000

Table 3 – Project Summary

Projects

Introduction

CDBG projects include infrastructure improvements, code enforcement, affordable housing activities, many public services support through local non-profit organizations, and administrative activities, which incorporates human services planning with United Way Arlington, and a portion of a Housing Needs Analysis. HOME projects include, housing rehabilitation, rental assistance, first-time homebuyer assistance, the construction of four new homes in partnership with two CHDO organizations, and administrative activities.

#	Project Name
1	CDBG Grant Administration
2	HOME Grant Administration
3	United Way Arlington
4	Homelessness Activities
5	Housing Rehabilitation
6	Code Enforcement
7	Homebuyer's Assistance
8	Tenant-Based Rental Assistance
9	Neighborhood Infrastructure--East Arlington Streets, Phase II
10	Build a Dream Scholarship Program - COA Parks and Recreation
11	Arlington Reads Literacy Program - Arlington Public Library
12	Advocates for Special People - Special Connexion
13	AIDS Outreach Center - Counseling and HIV Testing
14	Big Brothers Big Sisters
15	Boys and Girls Club
16	CASA of Tarrant County
17	Catholic Charities - Ride2Work Transportation Program
18	Community Enrichment Center - Transitional Housing Program
19	Dental Health Arlington - Dental Clinic
20	Girls Incorporated
21	H.O.P.E. Tutoring

22	Meals on Wheels Inc. of Tarrant County - Home Delivered Meals
23	Mission Metroplex - Transportation
24	Recovery Resource Council
25	Senior Citizen Services - Congregate Meal Program
26	Senior Citizen Services - Central Arlington Center
27	The Women's Center - Counseling for Victims of Violent Crime
28	YWCA - Arlington Child Development Center
29	Water From The Rock - Success Connection to Self-Sufficiency
30	Development Corporation of Tarrant County - New Owner-Occupied Housing
31	Tarrant County Housing Corporation - New Owner-Occupied Housing
32	Unprogrammed Funds

Table 4 – Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

The City of Arlington targets funds to the areas of the City with the highest concentrations of low- and moderate-income families and individuals. These areas are the Central Arlington NRSA area, and the East Arlington target area. The City targets funds to these areas in a comprehensive manner, incorporating public services, infrastructure projects and affordable housing activities to revitalize these neighborhoods.

The most significant obstacles in addressing these needs are limited funding, distances between those in need and service locations (lack of transportation options), limited provider and staff capacity, and lack of community awareness of available services.

Non-profit leaders and the public alike have called attention to the need to maximize opportunities to better coordinate and streamline program delivery. The City has enlisted United Way Arlington (UWA) as its primary coordinator of human services and will work with UWA to identify gaps in services as well as communication and coordination needs among service providers. Actions being taken to address these obstacles are included in following sections.

Geographic Distribution

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

The City of Arlington has two targeted geographic areas where grant funds are focused to make a greater neighborhood impact. These include the Central Arlington Neighborhood Revitalization Strategy Area (NRSA), and the East Arlington Project Area.

The NRSA is comprised of ten census block groups and covers an area of approximately two square miles. Concentrated funding in the NRSA is intended to result in a significant and measurable impact in this target area, which includes 69% low- to moderate-income (LMI) individuals, a 23% poverty rate, and higher than average concentration of minority and non-English speaking citizens. Approximately 9% of CDBG funds are allocated to the NRSA in PY13.

The City also concentrates grant investments in the East Arlington Project REACH area, which has a poverty rate of 22.2%. The area extends from Cooper Street to Great Southwest Parkway and from Mitchell Street to Arkansas Lane and was designated a Weed & Seed community by the U.S. Department of Justice in fall 2009. Weed & Seed is a federal program designed to support local efforts to revitalize designated high-crime neighborhoods. The City will continue its efforts to improve public safety, reduce recidivism, produce positive youth outcomes, organize residents, and strengthen economic opportunities in the REACH area. HUD grant funds are strategically utilized to complement the ongoing revitalization efforts in East Arlington. In PY13, approximately 28% of CDBG funds are allocated in East Arlington.

In 2008, the City also launched the Building Equitable Communities (BEC) Initiative as part of a National League of Cities project sponsored by the W.K. Kellogg Foundation. The initiative aims to foster strong community collaborations, empower neighborhood leadership and planning efforts, and use targeted investments and strategies in areas with high crime rates, code violations, and other indicators of neighborhood decline. The initiative was successfully implemented in four strategic areas, two of which were located in LMI neighborhoods.

The remaining funds will be distributed city-wide for programs such as Housing Rehabilitation, Homebuyers' Assistance, and Tenant-Based Rental Assistance (TBRA) Programs. Public service organizations also serve persons city-wide and are located primarily in low- to moderate-income areas as determined by HUD. It is estimated that 86% of CDBG funds will be used for activities that benefit low- to moderate-income persons.

Geographic Distribution

Target Area	Percentage of Funds
REVISED CENTRAL ARLINGTON NRSA	9%
EAST ARLINGTON	28%
CITY-WIDE	63%

Table 5 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

The East Arlington target area will have an ongoing infrastructure project in Program Year 2013. This project has been funded since PY2010, and will greatly improve mobility and living conditions for residents living in East Arlington. The allocation of CDBG funds for this project will allow for one or two additional roads to be rebuilt. The New York Avenue Corridor Study will provide an opportunity for neighborhoods to plan future street and sidewalk improvements. Additionally, two CHDOs will be completing acquisition/demolition/reconstruction in one or more of these target areas.

The Central Arlington NRSA will provide many services directly to residents of the target area. At least five homes in the NRSA will be rehabilitated through the Housing Rehabilitation Program in PY2013. Additionally, CDBG will fund two full time code enforcement officers who will specifically work with property owners in the NRSA to maintain and improve the properties in the area. Two public service organizations will serve the NRSA as well: Senior Citizen Services--Central Arlington, and Water from the Rock, which is a Community-Based Development Organization (CBDO).

Many of the public service organizations that will be funded with CDBG are located in Central and East Arlington, and while many of their services focus on these target areas, their programs are available city-wide.

Affordable Housing

Affordable Housing

Introduction

The City plans to foster and maintain affordable housing for Arlington residents by funding activities for homebuyers' assistance, homebuyer education and foreclosure prevention, housing rehabilitation, acquisition/demolition/reconstruction and/or rehabilitation of single family, owner-occupied housing, and tenant-based rental assistance.

One Year Goals for the Number of Households to be Supported by Support Requirement:	
Homeless	20
Non-Homeless	97
Special-Needs	28
Total	145

Table 6 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported by Type of Assistance:	
Rental Assistance	40
The Production of New Units	4
Rehab of Existing Units	70
Acquisition of Existing Units	31
Total	145

Table 7 - One Year Goals for Affordable Housing by Support Type

Discussion

Housing rehabilitation is intended to enhance, improve, and preserve neighborhoods. The program is designed to help low- to moderate-income homeowners to rehabilitate their homes, which may include removal of architectural barriers by installing ramps or widening doorways to ensure safety and decent housing. HOME and CDBG funds are allocated for the Housing Rehabilitation Program which is offered citywide to approximately 70 households, five (5) of which will be located within the NRSA.

The Arlington Homebuyers' Assistance Program (AHAP) is designed to increase the supply of affordable housing for low- to moderate-income individuals and/or households. HOME funds are being allocated for the homebuyer program which will be offered citywide to 31 individuals and/or households. A portion of the funds will serve homebuyers within the NRSA. Homebuyers will receive a zero percent interest-rate forgivable loan if the housing is their primary residence for the required period of

affordability. Tarrant County Housing Partnership (TCHP) will provide monthly homebuyer education and foreclosure prevention seminars to participants of AHAP.

HOME funds will support 4 CHDO housing activities such as acquisition/demolition/reconstruction and/or acquisition/rehabilitation/resale of single-family housing. CHDO proceeds will be used from the sale of the initial properties to build 2 additional housing units for low- to moderate-income individuals and/or households.

In the event that the City of Arlington undertakes any homebuyer projects containing five or more HOME-assisted housing units, affirmative marketing procedures will be enforced in compliance with 24 CFR 92.351. To the maximum extent possible, the City of Arlington and any provider of HOME-assisted housing programs and/or projects will take steps to ensure outreach to minority groups without regard to race, color, national origin, sex, religion, familial status, and/or disability. Marketing activities include but are not limited to using the Equal Housing Opportunity logo, providing fair housing materials in English, Spanish, and other languages as necessary and targeting efforts toward minority groups who are otherwise unlikely to apply for housing. City staff will coordinate with public and non-profit groups, lenders, social service agencies, community leaders, neighborhood and realty groups, and/or other interested groups through a variety of methods including distribution of printed materials.

Additionally, the City of Arlington is committed to increasing the participation of businesses owned by minorities and women by distributing information about all HOME-related projects to encourage submission of bids. Contracts with CHDOs have a provision encouraging the use of historically under-utilized businesses, sub-contractors and suppliers who are 51% owned by racial or ethnic minorities and/or women.

The Tenant-Based Rental Assistance (TBRA) Program will continue to be provided city-wide to maintain the availability of affordable housing to very low-income individuals and households. The Consolidated Plan included a housing gap analysis demonstrating that rental assistance for low-income individuals and households was a high priority housing need.

Additionally, the Continuum of Care Housing Gap Analysis shows that there is an unmet need, or gap, for 28 beds of transitional housing. The funds allocated for the TBRA program will allow the Arlington Housing Authority (AHA) to provide rental assistance to approximately 40 families for up to 24 months. Preference is given to persons that are homeless or at risk of becoming homeless and may include special needs populations. Case management for this program is provided by non-profit organizations such as Community Enrichment Center, Arlington Life Shelter, AIDS Outreach Center, and Salvation Army.

Public Housing

Introduction

The City of Arlington operates a Housing Choice Voucher program, but does not operate publicly-owned housing projects.

Actions planned during the next year to address the needs to public housing

N/A

Actions to encourage public housing residents to become more involved in management and participate in homeownership

Participants in the Housing Choice Voucher program are included in policy making for the organization through a tenant advisory board. A family self-sufficiency program also connects Housing Choice Voucher participants to homeownership opportunities.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

The Arlington Housing Authority has not been designated as a troubled PHA.

Discussion

N/A

Homeless and Other Special Needs Activities

Introduction

The Tarrant County Homeless Coalition (TCHC) conducted a survey in 2012 of case managers that serve homeless individuals and families. The survey indicated that clients' priority needs include housing options, employment assistance, transportation, mental health services, and referrals to support services. Clients in transitional living arrangements most need employment and budgeting assistance, transportation, food, and mental health care. Finally, clients in permanent supported housing most need transportation, employment and budgeting assistance, mental health services, and food.

TCHC also analyzed data from the 2009-2012 Homelessness Prevention and Rapid Rehousing Program for Fort Worth, Tarrant County, and Arlington and reported the following lessons learned about the priority needs of individuals experiencing homelessness:

- The community needs rapid re-housing for persons who are newly homeless, especially households with children;
- The community needs homeless prevention for persons facing immediate eviction, especially households with children; the eviction rate has increased 10 percent from 2010 to 2011 in Tarrant County;
- Rapid re-housing services are recommended for six months or more to achieve the highest rate of housing stability at exit;
- Homeless prevention programs should be designed for one to three months of assistance for positive outcomes.

The City of Arlington will continue to work in coordination with the Continuum of Care and neighboring jurisdictions to improve systems and services based on recommendations of case managers who work with homeless households, the homeless consumer council, and local stakeholders.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The City will continue to work with local providers and the Continuum of Care to enhance referral systems and build partnerships to increase access to services for homeless individuals. Organizations in Arlington that focus on outreach and assessment of homeless individuals and families include the Arlington Independent School District, Arlington Housing Authority, Arlington Life Shelter, Arlington Urban Ministries, Mental Health Mental Retardation of Tarrant County (MHMR), AIDS Outreach Center, Community Enrichment Center, Workforce Development Center, Recovery Resource Council, Mission Metroplex, The Salvation Army, SafeHaven of Tarrant County, and the YWCA of Fort Worth and Tarrant

County. Common intake and assessment tools were established for HPRP and are in the process of modification and enhancement for the ESG program. Organizations may also have specialized intake and assessment tools for specific homeless populations such as victims of domestic violence, which record the needs of homeless individuals and provide appropriate referrals.

Outreach tools for case managers have been implemented, such as the Tarrant County Homeless Coalition website, which contains links to a variety of provider resources and the Homeless Management Information System (HMIS) for assessment and referral tools.

Addressing the emergency shelter and transitional housing needs of homeless persons

The City will continue to support the existing emergency shelters in Arlington and provide resources to enable ongoing operations. Emergency shelters in Arlington include the Arlington Life Shelter, SafeHaven of Tarrant County, and the Salvation Army Arlington Family Center. The City will allocate \$103,306 of its ESG funds to assist emergency shelter services.

The City will continue to support existing transitional housing programs and will explore additional permanent housing resources. Transitional housing programs include those offered by the Arlington Housing Authority, Arlington Life Shelter, SafeHaven, and Community Enrichment Center.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The City of Arlington will support CoC efforts to help homeless persons transition to permanent housing by researching best practices of rapid rehousing, and expanding employment readiness training to accommodate additional transitional housing households.

According to the Tarrant County Homeless Coalition, the Tarrant Area Continuum of Care has achieved dramatic success in reducing chronic homelessness among the unsheltered through aggressive street outreach. These efforts will continue with increased emphasis on accessing main stream benefits for persons with disabilities and increasing the inventory of inpatient and outpatient treatment beds in order to stabilize and prepare for housing the most vulnerable chronic homelessness. The CoC will work to end chronic homelessness by addressing the underlying medical and behavioral health barriers as its top priority. The CoC is leading the effort through the Taskforce on Health Care for the Homeless to create a HRSA Health Care for the Homeless new access point clinical services for the unsheltered and emergency sheltered homeless with a primary focus on dual diagnosed, severely mentally ill and chronic substance abuse patients.

Most Homeless prevention programs provide a call-in eligibility line to screen households. ESG funds will

be increasingly allocated to rapid rehousing and homeless prevention rental and utility assistance over shelter operations. Prevention strategies are centered on expanding cash and non-cash benefits for eligible families to retain housing. Justice of the Peace Courts representing the top two eviction frequency areas in Tarrant County refer some families to the county Residential Independence Stabilization Program (RISP) program. Northside Interchurch Agency, First Street United Methodist, Broadway Baptist, and other faith agencies provide critical supplemental services to sustain families. The CoC incorporates the faith community resources among referred services.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

The City of Arlington has adopted the following Continuum of Care Planning Policy:

Mental Health Discharge: Mental health care discharge planning is initiated upon admission to the county-funded JPS Trinity Springs Psychiatric Services Center. Planning involves the treatment team, the patient, and any individual authorized by the patient. At discharge the after care plan will be given to the patient and the next provider(s) of care. Patients who present challenges to discharge planning are patients with informal living arrangements, such as staying with family/extended family/friends. Most patients will discharge from inpatient services within 3-5 days. All involuntary patients will be discharged with a plan for shelter. JPS has full time medical case management/patient advocate staff located in the emergency shelter district that works with shelter and street outreach staff to assist with clients who were shelter clients prior to admission.

Foster Care Discharge: All Texas Department of Family and Protective Service (DFPS) agencies provide discharge-planning services to youth who are within 1 year of aging out of foster care. Care providers, caseworkers, and program staff work together with other community members to plan a transition that is appropriate to each individual, particularly youth with developmental disabilities. A 6-month trial independence program allows a youth in DFPS custody to enter a transitional or independent living situation while remaining in DFPS custody. If at any time the placement is working, the youth can be moved to a foster home or other placement. The CPS worker will have limited involvement in order for youth to learn more independent living skills. The YWCA My Own Place program provides transitional housing beds specifically designed for women aging out of foster care. The City of Arlington provides CDBG funding to CASA for volunteers who assist youth in foster care, including those that are aging out of the system.

Health Care Discharge: MedStar EMS Advanced Practice Paramedic Community Health program (CHP) provides an alternative to 911 and educates patients on how to maintain, manage, and improve chronic health conditions. The CHP is a collaborative effort between EMS, JPS, Tarrant County Public Health and

MHMR. When homeless are identified as frequent or highly likely frequent users of emergency medical care, they are asked to enroll in CHP to pre-schedule medical, mental health and dental visits. These at-risk patients are provided medical assessments and offered a treatment plan. This partnership encourages the unsheltered to seek services and desire housing rather than bounce between campsites, emergency shelters and emergency rooms. Educating and providing homeless and formerly homeless persons with preventative medical services keeps minor medical conditions from becoming acute and leads to improved health status. Improved health for emergency sheltered homeless leads to consistent case management, improved attendance to job training services and stable housing.

Correction Discharge: A team of MHMR staff intervene with County Corrections and District Attorney staff to mitigate incarceration where psychiatric intervention is a best course of action. Partnerships between Texas ReEntry Services (TXRS), Family Pathfinders, and Community Services and Corrections Division provide mentoring and case management to women who are incarcerated in the Tarrant County Intensive Day Treatment program. They also work with the Reentry Court and provide case management and connections to transitional or rapid rehousing through TXRS. TXRS also partners with HUD to provide temporary housing for up to 2 years.

Discussion

The City of Arlington will continue to be involved with Tarrant County Homeless Coalition and the partnering agencies through the Continuum of Care to ensure the strategies for combating homelessness remain effective for Arlington residents. City Staff will be active participants in the CoC planning process, and continue to serve on the HMIS Committee and the Planning Council for the CoC. The City will also head up a CoC Grant Writers Group to facilitate comprehensive collaboration to increase coordination of limited resources available within the CoC.

The Arlington Homeless Task Force was established and the City contracted with The University of Texas at Arlington to assist in developing an Assessment of Strengths and Needs Relative to Homelessness in Arlington to better understand the issues that Arlington faces. This assessment process included focus groups, interviews, and surveys of service providers, homeless persons, and other community stakeholders. Findings revealed unemployment, family issues, and substance use as the most frequent reasons for homelessness. Service providers reported homelessness as a serious problem; however, the assessment results indicated a lack of resources for homeless including affordable housing for larger families.

The strategies outlined in the Ten-Year Plan to End Chronic Homelessness will also continue to guide service strategies. The focus of the plan, developed in 2008, is to support, expand and develop housing and services for individuals who are chronically homeless. These goals are consistent with Continuum-wide strategies and solutions to prevent and reduce the incidence and duration of homelessness. As part of a strategy to end chronic homelessness in Arlington, the Homeless Task Force made the following recommendations in the Ten-Year Plan:

- Emphasize rapid re-housing by utilizing existing rental housing stock combined with appropriate

outreach activities;

- Establish a Homeless Outreach Officer responsible to locate, identify and contact chronically homeless persons in Arlington to help them find services they need;
- Establish agreements with non-profit organizations to provide intensive case management services;
- Continue to provide HOME funding for the Tenant-Based Rental Assistance program to meet the needs of the chronically homeless, the at-risk, and the near-chronic homeless populations of Arlington.

The City will continue to support local service provider efforts to reduce homelessness, participate in county-wide planning efforts to end chronic homelessness and address the range of needs of homeless individuals and families as identified by the Continuum of Care plan. A City of Arlington staff person participates as a member of the Fort Worth Advisory Commission on Ending Homelessness. City staff also participates in ESG coordination meetings with the City of Fort Worth and Tarrant County to enhance the delivery of homeless services.

Barriers to affordable housing

Introduction

The City relies on accurate and up-to-date data and analysis to prevent barriers to affordable housing for homeless and low-income persons. In order to obtain the most recent housing data, the City plans to issue a Request for Proposals to update the Housing Market Needs Analysis in PY13. This analysis was last completed in 2008. Portions of the study will also serve as the City's Fair Housing Study, which is required by HUD every three to five years. Departments across the City will be able to use the data for strategic planning purposes, including the Economic Development Champion Arlington Strategy, the Parks Department, and the City-wide Comprehensive Plan and annual Business Plan. The Housing Needs Analysis will help to inform the public, policy makers, industry representatives and community-based organizations about housing conditions and trends in the City of Arlington.

The study will be conducted with extensive primary and secondary research and include contacts with persons who are knowledgeable about the housing market in the City of Arlington, including builders, real estate agents, bankers, non-profit housing developers, government employees, elected officials, and community advocates and representatives that serve special needs populations.

The Housing Needs Analysis study will include facilitating online community forums, email surveys, and focus groups on housing issues. Interviews must be conducted with key persons who are knowledgeable about home ownership, rental and special needs housing markets in Arlington, any barriers to affordable housing, and market factors affecting the production/maintenance of affordable housing. In addition, the study will include extensive demographic, economic and land use data with a comparison to peer cities with similar geographic or socioeconomic demographics.

The study is intended to serve the entirety of the City, since the results of the study will be used for city-wide planning efforts. The study will have an impact on low- to moderate-income residents and persons with special needs including persons with physical and mental disabilities, persons living with HIV/AIDS, homeless persons and families, the elderly, and persons with alcohol and drug dependencies.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

Current public policies do not serve as substantial barriers to affordable housing, as evidenced by available affordability data. However, the City recognizes that the development process can be streamlined to facilitate the provision of housing for its residents. The City's One-Start Center assists in expediting the plan review process and enables developers to move expeditiously through the development process.

Other Actions

Actions planned to address obstacles to meeting underserved needs

The principal obstacles to meeting underserved needs in Arlington include:

- limited funding
- distances between those in need and service locations
- limited provider and staff capacity
- lack of community awareness of available services

Perhaps the most significant of these obstacles is limited funding. As CDBG and HOME funds decline, the City's ability to meet the goals of the Consolidated Plan is also limited. Projects that use CDBG, HOME, and ESG funds as seed money are encouraged to leverage other public and private funds. Arlington neighborhoods and organizations have access to grants from several local funding sources, including \$1.5 million in grants from Arlington Tomorrow Foundation, and the City provides Neighborhood Matching Grants to local organizations for enhancing neighborhoods.

Continuing efforts will be made to secure funding from outside entities such as the North Central Texas Council of Governments. CDBG funds are also paired with City of Arlington general funds administered by other departments to maximize benefits in providing improvements to parks, infrastructure, and other neighborhood revitalization projects.

The City of Arlington will pursue transportation solutions in order to improve service delivery and provide access to jobs and education for low- to moderate-income individuals. The City plans to sub-grant CDBG funds to Mission Metroplex to provide transportation services for low-income and homeless individuals seeking access to health care, employment and education. The City has a contract with Catholic Charities to operate the Ride2Work job access program. Additionally, in FY2013 the City Council identified Enhancing Regional Mobility as a priority, and a transportation pilot project is planned for 2013.

Non-profit organizations often have limited funding and capacity to meet multiple needs of low-income individuals. Support and capacity-building resources for non-profits are available from organizations such as the University of Texas at Arlington, the Funding Information Center of Fort Worth, the Center for Non-Profit Management, the Tarrant County Homeless Coalition, and United Way. In addition, the City offers two technical assistance workshops to non-profit organizations throughout the year, provides monthly desk monitoring, and individual technical assistance to its grant sub-recipients as needed. The City also informs its sub-recipients and other organizations of upcoming training opportunities such as seminars, webinars, and conferences while also investing time and resources to allow its staff to participate in such capacity-building events.

Another obstacle to meeting community needs is effective outreach to low-income families. In general, many Arlington families are unaware of resources available in the community supported with CDBG, HOME, and ESG funds. Continued promotion of United Way's 2-1-1 information referral phone line will

assist with connecting these families to needed services. The City of Arlington Neighborhood Network and NRSA Code Enforcement Officers will be utilized to disseminate information to neighborhood organizations regarding services and programs available for low- to moderate-income residents. The City and many grant recipients provide program information in Spanish and Vietnamese as well as participate in neighborhood events as part of outreach efforts.

Non-profit leaders and the public alike have called attention to the need to maximize opportunities to better coordinate and streamline program delivery. The City has enlisted United Way Arlington (UWA) as its primary coordinator of human services and will work with UWA to identify gaps in services as well as communication and coordination needs among service providers.

Actions planned to foster and maintain affordable housing

In PY13, the City of Arlington will spend approximately \$2.25 million in CDBG and HOME funds to foster and maintain affordable housing. The Homebuyer's Assistance Program (AHAP) will help 31 households become first-time homebuyers. Five of these households will be located in the Central Arlington NRSA target area. All participants in AHAP will also attend homebuyer education seminars and foreclosure prevention counseling. Additionally, the City will partner with two local CHDO organizations to acquire, demolish, and reconstruct four single-family homes in one of the two target areas.

Affordable housing objectives will also be met through the Housing Rehabilitation Program. In PY13, at least 70 households will participate in the Housing Rehabilitation Program, five of which will be located in the Central Arlington NRSA target area. Housing rehabilitation activities include full rehabilitations, emergency rehabilitations, and architectural barrier removals. Finally, the City will promote affordable housing by providing temporary rental assistance (TBRA) to at least 40 households.

Actions planned to reduce lead-based paint hazards

The Consolidated Plan analysis of HUD CHAS data indicates that approximately 10,481 low- to moderate-income households live in units at risk of containing lead-based paint. The primary means by which lead poisoning among young children can be prevented is to have lead-safe housing. The following activities will be implemented by the City of Arlington's housing programs to reduce or eliminate lead hazards in federally-assisted housing units built before 1978.

- Offer a lead-based paint training seminar to contractors for the City's Owner-Occupied Housing Rehabilitation Programs and sub-recipients. All contractors used by the City will have "Safe Work Practices" or "Lead Abatement" certification;
- Issue the pamphlet "Renovate Right" to each household scheduled for rehabilitation under the Owner-Occupied Housing Rehabilitation and Emergency Repair Programs;
- Issue the pamphlet "Renovate Right" to each household assisted under the Homelessness Prevention and Rapid Re-Housing Program that is moved into a housing unit built prior to 1978 and that includes either young children or a pregnant woman;
- Distribute the pamphlet "Renovate Right" to owners of rental properties within the Central

Arlington NRSA and other target areas with a high percentage of housing units built before 1978;

- Provide unit occupants with notification of the results of any lead hazard evaluation or the presumption of lead-based paint or hazards after results are determined;
- Provide unit occupants with notification of the results of hazard reduction activities. The type of reduction activity will vary according to the level of assistance provided;
- Utilize funds for recipients of the Owner-Occupied Housing Rehabilitation Programs and the Emergency Repair Program for lead remediation activities as needed.

The goals of lead reduction activities are to: 1) reduce lead poisoning or the risk of lead poisoning to children and families; 2) educate families about lead poisoning prevention; and 3) provide intervention through the reduction of lead-based paint hazards in pre-1978 units that contain lead-based paint hazards in the City's federally-assisted housing programs.

Actions planned to reduce the number of poverty-level families

To help reduce the number of families at or below the poverty level, the City of Arlington plans to use both the HUD entitlement grant and program income to provide the maximum amount of funding allowable for public services. Currently, the City funds 21 non-profit organizations to provide services to low-income youth, seniors, persons with disabilities, and those experiencing homelessness. The City will coordinate with public and private organizations to produce and preserve affordable housing and related services for low-income persons in the City. The City also participates in the National League of Cities' Poverty Reduction Peer Network, a nationwide community of municipal leaders addressing challenges related to poverty in their communities.

The City of Arlington plans to reduce the number of families in poverty through strategies such as:

- Coordinating with United Way Arlington on financial literacy and asset-building strategies for low-income families;
- Continued to partnership with Catholic Charities to provide employment-related transportation through the Ride2Work program;
- Continued funding for housing, community, and economic development for low-income residents;
- Concentrated redevelopment and services in the Central Arlington NRSA, where approximately one in four persons lives in poverty;
- Continued support of United Way Arlington to facilitate coordinated solutions to reduce poverty;
- Continued support of services to homeless families and families at risk of homelessness to increase housing options;
- Continued support of information and referral networks to allow easier access to community resources; and
- Dissemination of information about specific anti-poverty programs such as the Earned Income

Tax Credit (EITC), Family Self-Sufficiency Program, Head Start, and mainstream public assistance resources.

Some initiatives to increase the capacity of individuals and community organizations in providing a suitable living environment include the Financial Stability Partnership (FSP) and Our Community, Our Kids. The FSP is a partnership of United Way Arlington, Catholic Charities, the IRS, Texas AgriLife Extension, Family Guide, the Arlington Chamber of Commerce, Foundation Communities, AARP, and the City of Arlington whose goal is to promote self-sufficiency and financial health among Arlington citizens. The partnership seeks to raise awareness and promote the use of the EITC and increase financial literacy opportunities in the community.

Catholic Charities and Foundation Communities provide increased access to free tax assistance to low- and middle-income families that may be eligible for the EITC by operating Volunteer Income Tax Assistance (VITA) sites. In addition, AARP and Family Guide focus on assisting taxpayers age 60 and older. Grants Management staff will continue to serve in the partnership, assist with EITC outreach, and become more involved in the operation of Arlington VITA sites.

Our Community, Our Kids is a community-wide collaboration organized to ensure that the children and youth of the City of Arlington experience the fundamental resources they need to succeed including safe shelter, clean clothing, balanced nutrition, education, and healthcare. Workgroups composed of various stakeholders will identify, prioritize, and implement strategies to reduce youth violence and gang activity. Strategies will include violence prevention, intervention, suppression, and ex-offender re-entry services. The initiative will also seek funding sources for its activities. During PY2013, the City plans to hire a consultant to further develop the youth strategic plan, including priority actions.

Actions planned to develop institutional structure

The Grants Management Division of the Community Development and Planning Department is the responsible entity for the development of the Consolidated Plan and Annual Action Plan. The division works in partnership with public institutions and private and non-profit partners to implement activities and projects that require multiple funding sources. Staff works with other City departments to develop coordinated plans and to leverage resources for parks, infrastructure, code enforcement, clearance of substandard structures, housing development and other projects in the Central Arlington NRSA. The division also coordinates with adjacent HUD entitlement grantees and regional planning groups such as the North Central Texas Council of Governments.

The Arlington Housing Authority (AHA) plays a key role in the implementation of Consolidated Plan activities. AHA has an Interlocal Cooperation Agreement with the City of Arlington to oversee the City's housing rehabilitation program, homeless services, and other related programs. AHA also receives HOME Tenant-Based Rental Assistance funds which provide them with an additional tool for serving low-income households and special needs clients.

The City subcontracts with approximately twenty non-profit organizations, including faith-based

organizations, to carry out public service activities, provide services to homeless individuals, and implement affordable housing activities. The City also works with private industry to provide design and construction services for infrastructure, housing, and related projects.

The City of Arlington contracts with United Way Arlington, a volunteer-driven local arm of the United Way of Tarrant County, to identify human service needs and recommend and coordinate responses. UWA also provides a networking and coordinating function among social service providers, emergency housing, and non-profits in Arlington. The UWA Work Plan during the program year will include facilitation of the Grant Review Committee, conducting roundtables and studies of issues that have been identified as priority needs in Arlington, and participation in initiatives such as the Financial Stability Partnership, Our Community Our Kids, and the Mental Health Connection.

The City seeks to develop innovative partnerships for services such as urban design. As a result, the Arlington Urban Design Center (UDC) was created in 2009 and is jointly operated by the City's Community Development and Planning Department and the University of Texas at Arlington. The Design Center aims to create public awareness about the importance of urban design and its impact on the quality of life, environment, and economic investment. The City will continue to integrate the services provided to the community by the UDC into its grant-funded activities. Project examples include business façade improvements, neighborhood streetscape designs, and new owner-occupied housing development designs

Actions planned to enhance coordination between public and private housing and social service agencies

Coordinated approaches to service delivery are common in Tarrant County. United Way of Tarrant County recently hosted a seminar on the collective impact that organizations can have on outcomes when they work together to meet human service needs. Examples of collaborative approaches include:

- United Way - Arlington and partnering agencies participate in monthly service provider meeting to share ideas and resources for low-income families;
- Habitat for Humanity partners with local housing developers and volunteers to provide affordable housing and improve aging housing stock.
- Meals on Wheels partners with Neighbors Helping Neighbors to provide meals and case management to home-bound senior citizens.
- Tarrant County Housing Partnership (TCHP) partners with financial institutions and other non-profit organizations to plan community events in Arlington, while also providing affordable housing and foreclosure prevention classes.
- Mission Metroplex partners with the school district and local apartment complexes to provide tutoring and afterschool care to students living in high-risk areas.
- Senior Citizen Services partners with Neustro Hogar to provide transportation from the retirement community to the senior center.
- Other long-standing coordination groups include TCHC, Mental Health Connection, United Way

Impact Councils, and the North Central Texas Housing Coalition.

The City and local non-profits continue to seek collaboration opportunities that will maximize the effectiveness of many housing and social services available to Arlington residents.

Program Specific Requirements

Program Specific Requirements

Community Development Block Grant Program (CDBG)

Reference 24 CFR 91.220.(l)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table, which begins on Page 26. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	0

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	86.00%

HOME Investment Partnership Program (HOME)

Reference 24 CFR 91.220.(l)(2)

- 1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:**

The City of Arlington does not engage in other forms of investment beyond those identified in Section 92.205.

- 2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:**

Covered Costs

Homebuyers who are assisted with City HOME funds will be required to provide a minimum of \$1,000 toward down payment and closing costs. The City's HOME subsidy, along with the lenders' and title companies' reduced and/or waived fees, will contribute to the remaining portion of expenses charged to the buyer for down payment, prepaid expenses and other closing costs normally associated with the purchase of a home.

Financing Terms

HOME funds will be secured by a subordinate lien listing the City of Arlington as the lien-holder. The buyer will sign a Subordinate Deed of Trust, Promissory Note, and Beneficiary Agreement. The buyer will receive assistance in the form of a no-interest/deferred loan. The following will trigger repayment of the outstanding balance on the subordinate lien loan:

- Discovery that the applicant knowingly falsified an application and was actually ineligible for assistance;
- Buyer ceases to use the home as the principal residence; and/or
- Sale of the property prior to the expiration of the affordability period.

Recapture Policy [24 CFR 92.254(a)(5)(ii)(5)]

Homeowners receiving down payment assistance will meet the affordability period if they remain in their home for the time specified based on the amount of assistance received, normally five years. The actual required period of affordability will be based on the total amount of the HOME assistance provided, as noted in the following table.

HOME Affordability Period by Level of Assistance

<i>HOME Program Assistance Amount</i>	<i>Minimum Affordability Period in Years</i>
\$1,000-\$14,999	5
\$15,000-\$40,000	10
Over \$40,000	15
New Construction of Rental (<i>regardless of amount invested</i>)	20

The federal assistance, provided in the form of a forgivable loan, will be secured by a Promissory Note, Deed of Trust, and Beneficiary Agreement recorded in the land records of Tarrant County and will be forgiven when the following conditions are met. Under “Recapture”, if the home is sold prior to the end of the affordability period, the homebuyer may sell to any willing buyer at any price; however, a portion of the net proceeds, from the sale, if any, will be returned to the City to be used for other eligible HOME activities. The portion of net proceeds returned to the City is equal to the amount of HOME funds invested in the property, less the amount forgiven to that point. The amount forgiven will be based on 1.67% per month (for each full month) that the property has been occupied as the principal residence. Any funds remaining after the distribution of net proceeds to all lien holders, including the City, will be returned to the homebuyer. In the event of a sale, short sale and/or foreclosure, the amount recaptured will be limited to the amount of “net proceeds” available at the time of such occurrence.

If there are insufficient funds remaining from the sale of the property and the City recaptures less than or none of the recapture amount due, the City will maintain data that provides the amount of the sale and the distribution of the funds. This will document that:

- There were no net proceeds;
- The amount of net proceeds was insufficient to cover the full amount due; and
- No proceeds were distributed to the homebuyer.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

Resale Policy [24 CFR 92.254(a)(5)(i)]

The resale deed restriction will be utilized for HOME-assisted units which do not receive direct down payment/closing cost assistance through the Arlington Homebuyers’ Assistance Program (AHAP).

The resale provision ensures that a HOME-assisted property remains affordable during the entire affordability period. The affordability period is based on the amount of HOME funds invested as a

development subsidy to make the unit affordable to a household at or below 80% of area median income for the Fort Worth-Arlington metropolitan area. The affordability period begins on the date the property is transferred to the buyer. The homeowner may sell the property after the expiration of the affordability period without any restrictions.

The resale provision goes into effect when the home is sold during the affordability period. At time of sale, instances where the home has been rented or leased, refinanced, or the initial homebuyer(s) is/are no longer are physical occupant(s) of the property, the total outstanding balance of the HOME loan will be immediately due and payable to the City of Arlington. Resale requires the homebuyer(s) to sell the home to a low- to moderate-income household at an affordable price as defined in the Unique Grantee Appendix labeled "Arlington Resale Policy".

- 4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:**

Not Applicable.

Emergency Solutions Grant (ESG)

1. Include written standards for providing ESG assistance (may include as attachment)

The subrecipient must conduct an initial evaluation to determine the eligibility of each individual or family's eligibility for ESG assistance and the amount and types of assistance the individual or family needs to regain stability in permanent housing. These evaluations must be conducted in accordance with the centralized or coordinated assessment requirements set forth under §576.400(d) and the written standards established under §576.400(e).

The subrecipient must re-evaluate the program participant's eligibility and the types and amounts of assistance the program participant needs not less than once every 3 months for program participants receiving homelessness prevention assistance, and not less than once annually for program participants receiving rapid re-housing assistance. At a minimum, each re-evaluation of eligibility must establish that:

(i) The program participant does not have an annual income that exceeds 30 percent of median family income for the area, as determined by HUD; and

(ii) The program participant lacks sufficient resources and support networks necessary to retain housing without ESG assistance.

- When the program participant's income or other circumstances change (e.g., changes in household composition) that affect the program participant's need for assistance under ESG, the subrecipient must re-evaluate the program participant's eligibility and the amount and types of assistance the program participant needs.
- When determining the annual income of an individual or family, the recipient or subrecipient must use the standard for calculating annual income under 24 CFR 5.609.
- Subrecipients must assist each program participant, as needed, to obtain appropriate supportive services, including assistance in obtaining permanent housing, medical health treatment, mental health treatment, counseling, supervision, and other services essential for achieving independent living; housing stability case management; other Federal, State, local, and private assistance available to assist the program participant in obtaining housing stability including;

(i) Medicaid (42 CFR chapter IV, subchapter C):

(ii) Supplemental Nutrition Assistance Program (7 CFR parts 271-283);

(iii) Women, Infants and Children (WIC) (7 CFR part 246);

(iv) Federal-State Unemployment Insurance Program (20 CFR parts 601-603, 606, 609, 614-617, 625, 640, 650);

(v) Social Security Disability Insurance (SSDI) (20 CFR part 404);

(vi) Supplemental Security Income (SSI) (20 CFR part 416);

(vii) Child and Adult Care Food Program (42 U.S.C. 1766(t) (7 CFR part 226));

(viii) Other assistance available under the programs listed in §576.400(c).

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

The Continuum of Care is working on a coordinated assessment system that meets HUD requirements. The current system relies on a network of care providers, using the 2-1-1 call center to refer to appropriate services, and providing updated information on service availability on the Tarrant County Homeless Coalition website.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

In October, the City of Arlington issued a Request for Proposals, available to all organizations that serve Arlington citizens. The RFP was issued in hard copy at all of the libraries, on the website, and published in the local newspaper. Organizations have approximately six weeks to complete the ESG application and submit it to the City. City staff reviews the applications to verify that all applications have been submitted in their entirety and are eligible to receive ESG funds.

Eligible applications are then reviewed by an independent citizen-based Grant Review Committee (GRC) that is facilitated by United Way-Arlington. The GRC reviews each application independently base upon the following rubric:

- Organizational capacity and relevant experience - 30 points
- Evidence of need for service - 30 points
- Statement of Work/Service Plan - 30 points
- Budget Narrative and Financial Management - 10 points

The scores are aggregated, and delivered to the Community and Neighborhood Development Council Committee for use in determining preliminary funding recommendations. The City Council committee then makes draft funding decisions, which are published on the City website and in the local newspaper, and can be commented on for 30 days. Adjustments are made as needed, and the final budget is presented to full Council along with the Action Plan for approval by City Council and submission to HUD.

Organizations receiving grant awards are notified by letter, and must attend a sub-recipient workshop prior to signing contracts. The City of Arlington begins its program year on July 1.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

The City of Arlington has and continues to meet the homeless participation requirement as defined

in 24 CFR 576.405(a). As a condition of their award funding, the City will require ESG subrecipients to have a homeless person or formerly homeless person involved in a policy-making capacity or in the operations of their programs to satisfy the ESG homeless participation requirement. The Consumer Council will also ensure that homeless or formerly homeless individuals are involved in ongoing policy development and improvements.

5. Describe performance standards for evaluating ESG.

The Texas Department of Housing and Community Affairs (TDHCA) consulted with representatives of CoCs across the state to develop ESG performance standards. After consultation with the CoC, the City chose to adopt the statewide standards. The table below summarizes the performance standards for street outreach, emergency shelter, homelessness prevention, and rapid re-housing.

Emergency Solutions Grant Performance Standards	
Activity	Output/Outcome
Street Outreach	Number of persons: <ul style="list-style-type: none"> - Placed in shelter or safe havens - With more non-cash benefits at program exit - Receiving case management
Emergency Shelter	Number of persons: <ul style="list-style-type: none"> - Exiting to temporary/transitional housing destinations - Exiting to permanent housing destinations - Receiving case management
Homelessness Prevention	Number of persons: <ul style="list-style-type: none"> - Who maintained their permanent housing for 3 months - Exiting to permanent housing destinations - With higher income at program exit - With more non-cash benefits at program exit - Receiving case management
Rapid Re-Housing	Number of persons: <ul style="list-style-type: none"> - Who maintained their permanent housing for 3 months - Exiting to permanent housing destinations - With higher income at program exit - With more non-cash benefits at program exit - Receiving case management
<p>The goal is for 70% of persons served in either homeless prevention or rapid re-housing to maintain permanent housing for 3 months, exit to permanent housing destinations, and have higher income as well as non-cash benefits at program exit.</p> <p>The goal is for 100% of persons served in either homeless prevention or rapid re-housing to receive case management.</p>	

The performance standards will require initial evaluations and re-evaluations. Subrecipients will be required to conduct initial evaluations of all households interested in receiving ESG assistance in order to determine eligibility and the cost and type of assistance necessary for the household to regain stability in permanent housing. The evaluation must comply with the City's written standards and the CoCs centralized or coordinated assessment system.

In order to successfully record performance outcomes, the CoC system requires that once a household is enrolled in an ESG program, non-domestic violence agencies must complete an initial HUD Intake Assessment within the HMIS system (ETO), the HUD Mid-Program Assessment, and the HUD Exit Assessment upon program. Performance outcomes will be reported to the City using the HMIS generated ESG reports. Domestic Violence Organizations will provide the same data utilizing their similar data systems.

Reassessments are required for program participants receiving homelessness prevention assistance and rapid re-housing assistance. Participants receiving homeless prevention must be reassessed at least quarterly; rapid re-housing participants must be reassessed at least annually. All participants must receive an exit assessment.