Report For
The City of Arlington, Texas

Quarterly
Fair Share Agreement (FSA) Update Report
Cowboys Stadium Project
March 4, 2008

Prepared By:

K Strategies Group LLC

TABLE OF CONTENTS

Fair Share Agreement (FSA) Summary Report	Page 2
Detailed M/WBE Participation By Category	Page 4
M/WBE Outreach Activity Report	Page 8
Website Information	Page 15
Manhattan Construction's Stadium Procurement Schedule	Page 16

FAIR SHARE AGREEMENT (FSA) SUMMARY REPORT

Summary of M/WBE Participation (through January 2008)

- Total Dollars Paid to M/WBE Firms - $92,312,816.98
- Percentage of Dollars Paid to M/WBE Firms - 26%
- Number of Contracts to M/WBE Firms – 94
- Number of Contracts to Arlington Based M/WBE Firms - 18

M/WBE Participation by Category (Fair Share Agreement)

Category	Goal	M/WBE Participation Achieved	
Construction	25%	27%	$82,068,275.41
Architecture & Engineering	25%	22%	$ 4,737,516.39
Other Professional	37%	17% *(*64%)*	$ 2,562,608.36
Other Services	24%	21%	$ 2,938,978.41
Goods	18%	3%	$ 5,438.41

** An M/WBE firm is pending certification and if certified M/WBE participation achieved for Other Professional category will be 64%*

Number of Contracts and Dollars Paid to M/WBE Firms by Certification Type

Number of Contracts	Dollars Paid	Certification Type
22	$12,219,210.23	African American
3	$ 3,029,807.69	Asian American
22	$49,981,507.13	Hispanic
4	$ 3,285,382.82	Native American
43	$23,796,909.31	Woman-Owned

M/WBE Participation by Location (Fair Share Agreement)

Location Weighted Scale

100%	Arlington Based M/WBE Firms
90%	Tarrant & Dallas County M/WBE Firms
80%	Texas M/WBE Firms (Located outside of Tarrant & Dallas Counties)
60%	Non-Texas Based M/WBE Firm (Out-of State)

Location of M/WBE Firms:

35	Tarrant County (18 Arlington)
43	Dallas County
8	Texas Based (located outside Tarrant and Dallas counties)
8	Non Texas Based Firms (located out-of-State)

M/WBE Dollars by Weighted Scale:

Category	Weighted M/WBE Participation
Construction	$ 73,984,344.91
Architecture & Engineering	$ 3,351,262.32
Other Professional	$ 1,592,720.32
Other Services	$ 2,728,455.57
Goods	$ 4,894.57

DETAILED M/WBE PARTICIPATION BY CATEGORY

Construction

Total dollars spent in construction category - $309,448,056.12

Total dollars spent with M/WBE firms – $82,068,275.41

M/WBE percentage achieved in construction – 27%

Contracts to M/WBE Firms in Construction Category:

M/WBE Firm	Dollars Paid	Location
A Plus Carpet	$ 3,723.00	Tarrant
2M Business	$ 43,481.69	Dallas
3i Construction	$ 2,788,192.70	Dallas
Accurate Advantage Group	$ 256,559.31	Dallas
All Tex Supply	$ 2,500,967.00	Tarrant
Alpha Insulation	$ 29,996.00	Arlington
Arlington Blueline	$ 6,482.91	Arlington
Azteca Enterprises	$42,934,405.00	Dallas
Azteca Steel	$ 1,789,314.00	Dallas
Blue Star Electric	$ 674,350.69	Arlington
Brenda Price Trucking	$ 3,660.00	Tarrant
CADIT	$ 3,149,770.00	Texas
CCL	$ 765,650.00	Out-of-State
Clayton Masonry	$ 6,220,000.00	Arlington
CLS	$ 57,044.22	Dallas
Desert Steel Co.	$ 5,782,863.51	Dallas
Desert Steel Co.	$ 12,641.14	Dallas
DFW Fire Protection	Listed within 3i Construction dollars	Dallas
Duran Industries	$ 24,316.82	Dallas
E.O. Wood	$ 63,650.00	Tarrant
Fastsigns	$ 25,234.43	Dallas
General Couriers	$ 11,276.93	Arlington
Haley-Greer	$ 4,299,584.00	Dallas
Indian Industries	$ 112,225.17	Arlington
Jaguar Building Maintenance	$ 2,114.37	Arlington
James C. Paris Co.	$ 9,610.00	Dallas
James Evans Electric	$ 671,753.00	Dallas
Kingdom Janitorial	$ 4,698.00	Arlington
Lift-Aids, Inc.	$ 671,753.00	Dallas
Maintenance Inc.	$ 8,720.55	Tarrant
Maintenance Inc.	$ 2,378.50	Tarrant
MC Supply Co.	$ 106,237.53	Tarrant

Miko Trucking	$ 1,213,488.00	Dallas
MJ Air	$ 180,000.00	Dallas
MS Dallas Reprographics	$ 329,244.97	Dallas
MS Dallas Reprographics	$ 166,704.00	Dallas
North Texas Trucking	$ 199,850.00	Dallas
Now, Inc.	$ 805,785.00	Dallas
Oritz Landscaping	$ 113,312.97	Dallas
R Response	$ 234,547.19	Dallas
Ram Tool	$ 391,775.00	Dallas
Ram Tool	$ 198,976.81	Dallas
Ram Tool	$ 492,620.59	Dallas
Rambo Contracting Inc.	$ 1,764,485.65	Texas
Rayco, Inc,	$ 293,792.77	Tarrant
Real Networks	$ 0.00	Dallas
Ricochet	$ 6,342.39	Tarrant
ROC Construction	$ 321,680.19	Dallas
Smith Interiors	$ 773,108.61	Arlington
Storm Water Solutions	$ 3,278.66	Texas
Tomas Reyes Trucking	$ 841,287.00	Dallas
Trojan Electric	$ 595,196.88	Arlington
TX Industrial Security	$ 318,073.94	Tarrant
Western Paper	$ 8,761.96	Texas
Western Paper	$ 2,466.36	Texas
Winston Water Cooler	$ 431,373.00	Dallas
Wintex Mechanical	$ 975.00	Dallas

Architecture & Engineering

Total dollars spent in architecture & engineering category - $21,175,340.41

Total dollars spent with M/WBE firms – $4,737,516.39

M/WBE percentage achieved in architecture & engineering – 22%

Contracts to M/WBE firms in Architecture & Engineering Category:

M/WBE Firm	Dollars Paid	Location
Accessology Inc.	$ 116,661.49	Dallas
ANA Consultants	$ 64,795.23	Arlington
Bray Whaler	$ 8,000.00	Out-of-State
Campbell & Associates	$ 1,399,062.00	Dallas
Inventive Concepts	$ 39,029.70	Tarrant
LopezGarcia Group	Listed within ME Engineer Dollars	Dallas

M-E Engineers	$ 2,956,330.00	Out of State
Profile Consulting Inc.	$ 40,765.00	Arlington
Selbert Perkins Design	$ 34,000.00	Out-of-State
Selbert Perkins Design	$ 51,531.53	Out-of-State
Sherman Robinson	$ 27,000.00	Out-of-State
Wilson & Associates	$ 341.44	Dallas

Other Professional

Total dollars spent in other professional category - $15,429,893.01

Total dollars spent with M/WBE firms – $2,562,608.36

M/WBE percentage achieved in other professional – 17% (*64%)

** An M/WBE firm is pending certification and if certified M/WBE participation achieved for Other Professional category will be 64%*

Contracts to M/WBE firms in Other Professional Category:

M/WBE Firm	Dollars Paid	Location
Estrada Hinojosa & Co.		Dallas
Estrada Hinojosa & Co.		Dallas
Goodrich, Schechter & Associates	$ 3,000.00	Tarrant
Loop Capital Markets LLC		Out-of-State
Pinnacle Consulting	$ 2,403,757.36	Out-of-State
Siebert Brankford Shank & Co.		Texas
The Jenkins Agency	$ 75,000.00	Arlington
West & Associates	$ 80,851.00	Dallas

Other Services

Total dollars spent in other services category - $14,297,578.04

Total dollars spent with M/WBE firms – $2,938,987.41

M/WBE percentage achieved in other services – 21%

Contracts to M/WBE firms in Other Services Category:

M/WBE Firm	Dollars Paid	Location
Analytical Labs	$ 4,400.00	Dallas

Bluebonnet waste Control	$ 525,000.00	Dallas
Bradley D	$ 6,030.00	Tarrant
D'Carbo	$ 15,000.00	Dallas
DFW Group	$ 5,519.00	Arlington
DTECH Services	$ 696,900.00	Arlington
DTECH Services	$ 167,084.00	Arlington
Fastsigns	$ 220.00	Arlington
HVJ Associates	$ 35,973.00	Texas
K Strategies Group	$ 364,000.00	Dallas
LopezGarcia Group	$ 595,808.25	Dallas
M Tech	$ 20,395.00	Tarrant
RA Group	*Listed within K Strategies dollars*	Texas
Rayco, Inc.	$ 435,389.00	Tarrant
The Burrell Group	*Listed within K Strategies dollars*	Dallas
TSTI	$ 67,260.16	Tarrant

Goods

Total dollars spent in goods category - $164,072.61

Total dollars spent with M/WBE firms – $5,438.41

M/WBE percentage achieved in goods – 3%

Contracts to M/WBE firms in Goods Category:

M/WBE Firm	Dollars Paid	Location
Lanier Executive Interiors	$ 5,438.41	Dallas

OUTREACH ACTIVITY REPORT

Report of outreach events and activities K Strategies Group participated in to provide Stadium information to various M/WBE communities.

Number of outreach events participated in for each individual M/WBE (group) community:

African American - 33
Asian American - 10
Hispanic - 36

Minority - 30
Women - 15

DETAILED LIST OF OUTREACH EVENTS AND ACTIVITIES

African American Outreach

Date	Event	Type of Participation	Organization	Number of Participants
5/23/05	Monthly E- Lunch	Presenter	Fort Worth Metropolitan Black Chamber	150
7/28/05	Breakfast	Speaker	Arlington African American Chamber	50
8/11/05	Monthly Meeting	Presenter	Arlington NAACP	25
9/13/05	Monthly Meeting	Presenter	Dallas Black Chamber	45
10/21/05	Annual Awards Banquet	Participant	Dallas Black Chamber	1000
12/9/05	Annual Awards Banquet	Presenter	Black Contractors Association	750
12/15/05	Holiday Celebration	Attendee	Arlington African American Chamber	100
2/17/06	Quest for Success Luncheon	Attendee	Dallas Black Chamber	700
6/22/06	Annual Awards Luncheon	Attendee	Fort Worth Metropolitan Black Chamber	450
6/22/06	Networker	Attendee	Arlington African American Chamber	75
7/18/06	Monthly Luncheon	Attendee	Black Contractors Association	80
9/19/06	Monthly Luncheon	Attendee	Black Contractors Association	120
10/13/06	Annual Banquet	Sponsor	Dallas Black Chamber of Commerce	750

10/17/06	Monthly Luncheon	Attendee	Black Contractors Association	150
10/27/06	Inaugural Chairman's Reception	Attendee	Black Contractors Association	150
11/10/06	Annual Heritage Banquet	Sponsor	Arlington NAACP Branch	350
12/1/06	Annual Awards Banquet	Sponsor	Black Contractors Association	700
2/9/07	Quest for Success Luncheon	Sponsor	Dallas Black Chamber	1000
3/20/07	Monthly Luncheon	Attendee	Black Contractors Association	150
4/14/07	Monthly Luncheon	Attendee	Black Contractors Association	150
6/21/07	Annual Awards Luncheon	Sponsor	Fort Worth Metropolitan Black Chamber	750
8/21/07	Monthly Luncheon	Attendee	Black Contractors Association	100
9/10/07	Power Monday	Attendee	Fort Worth Metropolitan Black Chamber	50
9/18/07	Monthly Luncheon	Attendee	Black Contractors Association	100
9/12/07	Women's Business Conference	Sponsor	Fort Worth Metropolitan Black Chamber	350
10/12/07	Annual Banquet	Attendee	Dallas Black Chamber of Commerce	1000
12/11/07	Holiday Networking Reception	Sponsor	African Chamber of Commerce DFW	200
12/14/07	Annual Awards Banquet	Sponsor	Black Contractors Association	750
1/8/08	Business & Economic Development Meeting	Attendee	Dallas Black Chamber of Commerce	35
1/22/08	Monthly Luncheon	Attendee	Black Contractors Association	80
1/30/08	Procurement Luncheon	Attendee	African Chamber DFW	50
2/12/08	Business & Economic Development Meeting	Attendee	Dallas Black Chamber of Commerce	45
2/15/08	Quest for Success Luncheon	Sponsor	Dallas Black Chamber of Commerce	1200

Asian American Outreach

Date	Event	Type of Participation	Organization	Number of Participants
3/9/05	Seminar	Presenter	Tarrant County Asian Chamber	100
4/13/05	Monthly Meeting	Presenter	Greater Dallas Asian American Chamber	40

8/17/05	Annual Conference	Presenter	US Pan Asian Chamber (Arlington)	300
4/11/06	Board Meeting	Presenter	Tarrant County Asian Chamber	30
8/15/06	Annual Conference	Presenter	US Pan Asian Chamber (Arlington)	300
12/15/06	Annual Holiday Luncheon	Presenter	US Pan Asian Chamber (Arlington)	100
3/13/07	Advisory Board Meeting	Attendee	US Pan Asian Chamber (Arlington)	25
6/5/07	Quarterly Luncheon	Presenter	US Pan Asian Chamber (Arlington)	50
8/23/07	Annual Conference	Presenter	US Pan Asian Chamber (Arlington)	400
12/14/07	Holiday Procurement Luncheon	Attendee	US Pan Asian Chamber (Arlington)	150

Hispanic Outreach

Date	Event	Type of Participation	Organization	Number of Participants
4/8/05	Procurement Luncheon	Presenter	Dallas Hispanic Chamber	150
6/30/05	Seminar	Presenter	Fort Worth Hispanic Chamber	15
10/19/05	Board Meeting	Presenter	Arlington Hispanic Chamber of Commerce	15
11/11/05	Hispanic Contractors Association State Convention (Fort Worth)	Presenter	Hispanic Contractors Association DFW	150
1/26/06	Officers Inauguration & Annual Awards Luncheon	Attendee	Arlington Hispanic Chamber	150
2/1/06	Officers Inauguration	Attendee	Dallas Hispanic Chamber	200
2/4/06	Latino Business Hour Radio Show	Presenter	Biz Radio 1360AM	Statewide
2/15/06	Board Meeting	Attendee	Arlington Hispanic Chamber	20
2/23/06	Monthly Luncheon	Attendee	Hispanic Contractors Association DFW	150
3/22/06	Legislative Luncheon (Austin TX)	Attendee	Texas Association of Mexican American Chamber of Commerce (TAMACC)	400
4/4/06	Officers Inauguration Event	Attendee	Hispanic Contractors Association DFW	200
5/3/06	Luncheon	Attendee	Greater Commercial Real Estate Women (CREW) & Fort Worth Hispanic Chamber	125

7/27/06	Monthly Luncheon	Speaker	Hispanic Contractors Association DFW	150
7/28/06	Construction Procurement Roundtable at TAMACC State Convention (El Paso)	Presenter	Texas Association of Mexican American Chamber of Commerce (TAMACC)	75
9/5/06	Bonding & Proposal Writing Seminar	Presenter	Fort Worth Hispanic Chamber of Commerce	20
9/18/06	Stadium Networker	Presenter	Hispanic Contractors Association & Arlington Hispanic Chamber	350
11/10/06	Quality & Excellence Entrepreneurial Summit	Presenter	Dallas Hispanic Chamber of Commerce	750
11/10/06	Hispanic Contractors Association State Convention (Dallas)	Presenter	Hispanic Contractors Association DFW	500
2/9/07	TAMACC Quarterly Summit	Exhibitor/Presenter	Texas Association of Mexican American Chamber of Commerce (TAMACC)	150
2/22/07	Annual Officers Installation Luncheon	Attendee	Arlington Hispanic Chamber	200
3/6/07	Monthly Luncheon	Attendee	Hispanic Contractors Association DFW	200
3/20/07	Bonding & Proposal Writing Seminar	Presenter	Fort Worth Hispanic Chamber of Commerce	25
3/29/07	GDHCC Board Inauguration & Luncheon	Attendee	Greater Dallas Hispanic Chamber of Commerce	300
5/4/07	FWHCC 34th Annual Gala	Attendee	Fort Worth Hispanic Chamber	600
6/5/07	Government Contracting Seminar	Presenter	Fort Worth Hispanic Chamber of Commerce	20
6/28/07	Women's Conference	Sponsor	Hispanic Contractors Association DFW	750
9/24/07	Eggs & Issues Breakfast	Attendee	Greater Dallas Hispanic Chamber of Commerce	125
8/9/07	Monthly Luncheon	Presenter	Hispanic Contractors Association DFW	200
10/25/07	Best of the Best Reception	Attendee	Hispanic Contractors Association DFW	300
11/2/07	Quality & Excellence Awards Banquet	Attendee	Greater Dallas Hispanic Chamber of Commerce	800
12/1/07	Economic Development & Procurement Breakfast	Attendee	Hispanic Contractors Association	100

12/12/07	Christmas Reception	Attendee	Hispanic Contractors Association	200
12/19/07	Christmas Reception	Attendee	Dallas Hispanic Community	200
1/18/08	Procurement Luncheon	Attendee	Hispanic Contractors Association	250
2/10/08	Board Inauguration	Attendee	Greater Dallas Hispanic Chamber of Commerce	400
2/20/08	New Member Orientation	Speaker	Hispanic Contractors Association	50

Minority Outreach

Date	Event	Type of Participation	Organization	Number of Participants
8/12/05	Arlington on the Move Luncheon	Presenter	4 Arlington Chambers of Commerce	450
8/31/05	Stadium M./WBE Certification & Working Capital Workshop	Presenter	City of Arlington, Cowboys Stadium project and K Strategies Group	200
11/18/05	E-Awards Annual Banquet	Presenter	Dallas/Fort Worth Minority Business Council	1000
12/6/05	Manhattan Networker	Speaker	Dallas/Fort Worth Minority Business Center	300
2/23/06	Stadium Reception Honoring Rayco Inc & 3i Construction	Speaker	Arlington Hispanic Chamber & Arlington African American Chamber	175
2/28/06	Construction Quarterly Networker at Azteca/Omega Contracting	Attendee	Dallas/Fort Worth Minority Business Council	100
3/30/06	Construction Hard Hat	Presenter	Dallas/Fort Worth Minority Business Council	400
4/29/06	Minority Business Mega Mixer (Arlington City Hall)	Presenter	KKDA Radio 730AM & City of Arlington	250
5/24/06	ACCESS Annual Conference	Attendee	Dallas/Fort Worth Minority Business Council	300
8/30/06	UTA Procurement Conference	Presenter	University of Texas at Arlington	1000
8/30/06	Arlington on the Move Luncheon	Presenter	4 Arlington Chambers of Commerce	400

10/29/06 – 10/31/06	National Minority Supplier Development Conference	Attendee	National Minority Supplier Development Council	5000
11/17/06	E Awards Gala	Sponsor	Dallas/Fort Minority Business Council	1200
12/07/06	MBE Construction Showcase	Exhibitor	Dallas/Fort Worth Minority Business Council/Quion/ISqFt	600
2/7/07	Construction Industry Group	Presenter	Dallas/Fort Minority Business Council	35
3/27/07	Construction Hard Hat	Attendee	Dallas/Fort Worth Minority Business Council	500
4/23/07 – 4/24/07	ACCESS	Sponsor	Dallas/Fort Worth Minority Business Council	700
8/15/07	Construction Industry Group	Attendee	Dallas/Fort Minority Business Council	40
8/28/07	Dallas Regional MEDWEEK	Attendee	U.S. Dept, of Commerce Minority Business Development Agency	600
9/10/07	Arlington On the Move Luncheon	Sponsor & Presenter	4 Arlington Chambers of Commerce	275
10/11/07	3rd Annual Awards Banquet	Attendee	NCTRCA	750
10/16/07	Joint Membership Luncheon	Sponsor	Black Contractors Association, DFW Minority Business Council & Hispanic Contractors Association	250
1/10/08	Procurement Luncheon	Attendee	Conference of Minority Transportation Officials	200
1/10/08	Leadership Arlington	Speaker	Leadership Arlington	100
2/8/08	FTW Entrepreneur Expo & Construction Zone	Sponsor	Fort Worth Business Assistance Center	2500
2/18/08	UT System HUB Bonding Program	Attendee	UTA and UT System	50
2/20/08 – 2/21/08	HUB and DBE Construction Conference	Speaker	Texas Dept. of Transportation	350
2/25/08	UT System HUB Bonding Program	Speaker	University of Texas at Arlington and University of Texas System	50
2/28/08	HUB Construction Conference	Attendee	University of North Texas	175
2/29/08	Board Inauguration	Attendee	DFW Minority Business Council	100

Women Business Outreach

Date	Event	Type of Participation	Organization	Number of Participants
Monthly	Monthly M/WBE Certification Workshop	Presenter	Fort Worth Women's Business Center	25
2/20/06	Monthly Meeting	Presenter	National Association of Women Business Owners	75
3/2/06	Architecture/Engineering/ Construction (ACE) Luncheon Seminar	Presenter	Women's Business Council Southwest	65
3/17/06	Entrepreneur Expo Stadium Breakfast	Presenter	Fort Worth Women's Business Center	300
6/15/06	Monthly Meeting	Presenter	National Association of Women in Construction Fort Worth Chapter	35
9/7/06	Harvesting Partnerships	Sponsors	Women's Business Council – Southwest	400
9/11/06	Monthly Meeting	Presenter	Fort Worth Women's Business Owners Luncheon	20
10/16/06	Monthly Meeting	Presenter	National Association of Women in Construction Dallas Chapter	50
1/23/07	Parade of Stars Awards	Sponsor	Women's Business Council – Southwest	200
3/16/07	Entrepreneur Expo	Presenter	Fort Worth Women's Business Center	200
4/10/07-4/11/07	Round-Up Conference	Attendee	Women's Business Council - Southwest	500
5/16/07	Women's of Excellence Banquet	Attendee	Women's Business Enterprise National Council	500
9/5/07	Harvesting Partnerships	Sponsors	Women's Business Council – Southwest	500
10/31/07	Annual Diversity Luncheon	Attendee	Women's Transportation Seminar	100
1/28/08	Annual Parade of Stars	Sponsor	Women's Business Council – Southwest	600

STADIUM PROJECT WEBSITE INFORMATION

Information on the Dallas Cowboys Stadium in Arlington, TX
Website: www.ci.arlington.tx.us/cowboys

Dallas Cowboys Stadium Website
Website: stadium.dallascowboys.com

M/WBE Bidder Database Registration
Website: www.kstrategies.com

Manhattan Construction
Website: www.manhattanconstruction.com

- Construction Procurement Schedule
- Prime Contractors Pre-Qualifications Form
- Bonding & Insurance Requirements

For additional information contact K Strategies Group at 214-523-9545 or Manhattan Construction at 817-524-0400

Dallas Cowboys Stadium - Arlington, Texas

Procurement Schedule
2/19/2008

Manhattan

NOTE: All dates are subject to change and depend upon anticipated design completion dates. Items in grey are out for bid or waiting approval from owner.

Bid Pkge Complete	Bid Pkge Issued	Pre-bid Meeting	Bids Received	Bid Pkges Awarded	Mobiliz. on-site	Scope of Work
01/22/08	01/24/08	NR	02/07/08	2/14/08	03/03/08	Fencing – Top of Bowl
02/11/08	02/14/08	NR	03/07/08	03/21/08	06/01/08	Suites: Casework and Millwork/Wood Lockers
02/11/08	02/14/08	NR	03/07/08	03/21/08	05/01/08	Suites: Tile Including Stone Tops/Flooring & Walls
02/11/08	02/14/08	NR	03/07/08	03/21/08	03/01/08	Suites: Painting, Textured/Interior & Wallcoverings
02/11/08	02/14/08	NR	03/07/08	03/21/08	06/01/08	Suites: Resil Title, Base, Carpet
02/29/08	03/04/08	TBD	04/01/08	04/15/08	TBD	Ornamental Metals
02/29/08	03/04/08	NR	04/01/08	04/15/08	06/01/08	Marker Boards
02/29/08	03/04/08	NR	04/01/08	04/15/08	06/01/08	Toilet Accessories
02/29/08	03/04/08	NR	04/01/08	04/15/08	08/01/08	Toilet Compartments
02/29/08	03/04/08	NR	04/01/08	04/15/08	12/01/08	Fire Dept. Key Keeper
02/29/08	03/04/08	NR	04/01/08	04/15/08	12/01/08	Fire Protection Specialties
02/29/08	03/04/08	NR	04/01/08	04/15/08	08/01/08	Wall and Corner Guards
02/29/08	03/04/08	NR	04/01/08	04/15/08	08/01/08	Flagpoles
02/29/08	03/04/08	NR	04/01/08	04/15/08	08/01/08	Metal Lockers
02/29/08	03/04/08	NR	04/01/08	04/15/08	08/01/08	Wire Mesh Partitions
02/29/08	03/04/08	NR	04/01/08	04/15/08	01/01/09	Appliances
02/29/08	03/04/08	NR	04/01/08	04/15/08	08/01/08	Projection Screens
03/14/08	03/18/08	TBD	04/15/08	04/29/08	01/01/09	Bridges
03/14/08	03/18/08	TBD	04/15/08	04/29/08	01/01/09	Site Fencing
03/14/08	03/18/08	TBD	04/15/08	04/29/08	11/01/08	Grass & Concrete Pavers
03/14/08	03/18/08	TBD	04/15/08	04/29/08	11/01/08	Landscaping
03/14/08	03/18/08	TBD	04/15/08	04/29/08	08/01/08	Paving
03/14/08	03/18/08	TBD	04/15/08	04/29/08	01/01/09	Site Furnishings
03/14/08	03/18/08	TBD	04/15/08	04/29/08	01/01/09	Stacked Retaining Walls
03/14/08	03/18/08	TBD	04/15/08	04/29/08	01/01/09	Traffic Markings
03/14/08	03/18/08	TBD	04/15/08	04/29/08	12/01/08	Exterior/Interior Signage
03/14/08	03/18/08	NR	04/15/08	04/29/08	01/01/09	Wall Sports Padding